

# COUNCIL

26 June 2008

\*PART 1 – PUBLIC DOCUMENT

AGENDA ITEM No.

7i

**TITLE OF REPORT: REFERRAL FROM CABINET – 24 JUNE 2008 – CAPITAL PROGRAMME – 2007/08 OUTTURN REPORT AND 2008/09 ONWARDS**

*The following is an extract from the Draft Minutes of the Cabinet meeting held on 24 June 2008.*

**22. CAPITAL PROGRAMME – 2007/08 OUTTURN REPORT AND 2008/09 ONWARDS**

The Portfolio Holder for Finance presented a report of the Strategic Director of Financial & Regulatory Services updating Cabinet of the final outturn Capital Programme for 2007/08 and identifying the impact on the 2008/09 Programme and on available capital funding resources; seeking Cabinet's approval to changes to individual scheme expenditure for 2007/08 and 2008/09 onwards; and seeking Cabinet's approval to the amount of capital receipts applied towards the 2007/08 capital outturn.

The Portfolio Holder for Finance drew Cabinet's attention to a number of the areas in the report, including slippage due to delays in various projects for provision of youth facilities and the Service@North Herts programme.

Cabinet considered the referral made by the Baldock & District Committee requesting that the sum of £50,000 be agreed as the level of capital expenditure required to carry out the temporary refurbishment works to Baldock Town Hall and that the Capital Programme 2008/2009 be revised accordingly. Members supported the request made by the Baldock & District Committee.

The Portfolio Holder for Finance advised that the Capital Programme report had been fully scrutinised by the all party Scrutiny Finance Sub-Group on 23 June 2008, and referred to the following recommendation from the Sub-Group:

"The Finance Scrutiny Sub-Group would like to recommend that Cabinet does not reduce the funding by NHDC for Grants to RSLs at this time, to allow the Sub-Group to examine this further throughout the budget process in consultation with appropriate officers".

The Portfolio Holder for Finance received the support of Cabinet that the Sub-Group's recommendation be not progressed.

**RESOLVED:**

- (1) That the actual expenditure in 2007/08 on the Capital Programme of £7,899,573 be approved;
- (2) That the changes to the provisional Capital Programme for 2008/09 onwards, arising as a result of scheme slippage of £744K, and as detailed in Paragraph 4.3 of the report, be approved;
- (3) That the application of £6,694million of capital receipts towards the 2007/08 Capital Programme be approved.

**RECOMMENDED TO COUNCIL:** That the revised Capital Programme for 2008/09 onwards, incorporating the changes detailed in the report, and including the sum of £50,000 as the level of capital expenditure required to carry out the temporary refurbishment works to Baldock Town Hall, be approved.

**REASON FOR DECISION:** To fulfil the requirement to approve the Capital Programme for 2008/09 and onwards.

*The following is the report to be considered by Cabinet at its meeting to be held on 24 June 2008.*

**TITLE OF REPORT: CAPITAL PROGRAMME –2007/08 OUTTURN REPORT AND 2008/09 ONWARDS**

REPORT OF THE STRATEGIC DIRECTOR OF FINANCIAL & REGULATORY SERVICES

PORTFOLIO HOLDER: COUNCILLOR T.W. HONE

**1. SUMMARY**

- 1.1 To update Cabinet on the final outturn capital programme for 2007/08 and identify the impact on the 2008/09 programme and on available capital funding resources.
- 1.2 To obtain Cabinet's approval to the amount of capital receipts applied towards the 2007/08 capital outturn.
- 1.3 To obtain Cabinet's approval for changes to individual scheme expenditure for 2007/08 and 2008/09 onwards in order to address the under-funding of the capital programme, as identified in the report presented on the 8<sup>th</sup> April 2008.

**2. FORWARD PLAN**

- 2.1 This Report contains a recommendation on a key decision that was first notified to the public in the April 2008 Forward Plan.

**3. BACKGROUND**

- 3.1 The 3<sup>rd</sup> quarter monitoring report advised Members of projected capital expenditure for 2007/08 of £7.040 million. A net increase on the working budget of £0.122 million. This reflected a combination of changes to scheme expenditure and slippage from 2007/08 into later years.
- 3.2 A subsequent report in April advised Members of the revised projected expenditure for the 2007/08 capital programme to £8.940 million. This reflected the approval of Cabinet of a lump sum payment of £1.9 million into the Council's pension fund in 2007/08.
- 3.3 The April report also advised Members the Housing Strategy, scheduled for approval at this meeting, would provide Members with more detail of the options available to help achieve a fully funded capital programme.

**4. CAPITAL PROGRAMME**

**Capital Programme Outturn 2007/08**

- 4.1 Appendix A details the capital programme for 2007/08 onwards. The appendix shows the revised costs of schemes, together with the provisional programme from 2008/09 to 2011/12. Page 1 summarises the position and shows the overall funding surplus/deficit year on year.
- 4.2 The outturn expenditure for 2007/08 was £7.900 million. This is a reduction of £1.04 million over the forecast reported in April. The reduction in spend is largely accounted for by slippage into 2008/09 and is detailed in Table 1.

**Table 1: 2007/08 Reconciliation of Underspend:**

(Key: - = reduction in capital expenditure, + = increase in capital expenditure)

**Reconciliation of 2007/08 Capital Under Spend**

	£,000	£'000
<b>Working Budget</b>		<b>8,940</b>
Slippage	-744	
Scheme under-spend (outturn lower than original budget)	-314	
Scheme over-spend (outturn higher than original budget)	+18	
Net increase/decrease in expenditure	<u>          </u>	<b>-1,040</b>
<b>Year End Outturn</b>		<b>7,900</b>

- 4.3 Table 2 contains a list of the schemes which were expected to finish in 2007/08 together with an explanation for the scheme slippage.

**Table 2: 2007/08 Scheme Slippage:**

(Key: - = reduction in capital expenditure, + = increase in capital expenditure)

Scheme	Slippage £'000	Comment
<b>FINANCIAL &amp; REGULATORY SERVICES</b>		
CCTV Cameras	-6	Slippage following decision to defer CCTV capital programme pending outcome of CCTV review.
Tenant Cash Incentives	-34	Incentive payment made later than estimated, April 2008.
Renovation & Reinstatement Grants	-4	Minor net underspend on estimated expenditure, total annual spend of £705K.
<b>CUSTOMER SERVICES DIRECTORATE</b>		
Business Mapping Software	-18	Slippage of scheme into 2008/09
Services at North Herts	-163	Slippage of scheme into 2008/09 for integration work, mobile/home working, corporate customer property index and dip.
Replacement of HR Payroll System	-7	Slippage of scheme into 2008/09
IT BID – GIS system	-12	Slippage of scheme into 2008/09
New Traffic Mgmt Software	-5	Slippage of scheme into 2008/09
Extension of composting (brown bin) to all properties	-81	Slippage of scheme into 2008/09
Hitchin Swimming Pool – Reception & Café improvements	-69	This project was completed in May with some scheme slippage in 2007/08.
Replacement / Reurb of Pavilions	-70	This relates to the Grange pavilion which has now reached near completion.
Provision of Youth Facilities	-208	Projects have been delayed while awaiting the results of external funding applications. Projects are expected to begin in 2008/09. (£106K relates to King George V recreational ground, £99K relates to Norton Common)
Parish Amenities Capital Improvement Fund	-60	Less applications for grant funding than anticipated and some applications received were non-compliant with criteria and therefore ineligible for grant funding.

Area Visioning -7

**Total scheme slippage -744**

- 4.4 There are also schemes which commenced in 2007/08 but the overall cost of the scheme has changed, these are detailed in Table 3.

**Table 3: Changes to Capital Schemes Commencing in 2007/08**

(Key: - = reduction in capital expenditure, + = increase in capital expenditure)

<b>Scheme</b>	<b>2007/08 Working Budget £'000</b>	<b>2007/08 Outturn £'000</b>	<b>2007/08 Increase / (reduction) £,000</b>
Town Centres - Baldock High Street	285	293	+8
Grants to RSLs - Bridge Street, Hitchin	64	-	-64
Grants to RSLs - Burleigh Park, phase 8&9	223	-	-223
IWorld Server Replacement	48	40	-8
Letchworth Outdoor Pool – refurbish of toilets & changing rooms	55	36	-19
Mrs Howard Park & Gardens	14	24	+10
<b>Total Decrease in Capital Expenditure 2007/08</b>			<b>-296</b>

**Town Centres - Baldock High Street, (£8K overspend)**

- 4.5 Minor increase on estimated preliminary costs, of £285K, adjusted in 2008/09 programme costs.

**Grants to RSLs – Bridge Street, Hitchin, (£64K underspend)**

- 4.6 This project is now grant funded from regional grant and NHDC funding is not required, adjustments of £16K made in 2008/09 programme costs also.

**Grants to RSLs - Burleigh Park, phase 8 & 9 (£223K underspend)**

- 4.7 This project is now grant funded from regional grant and NHDC funding is not required, adjustments of £22K made in 2008/09 programme costs also.

**Computer Software and Equipment - IWorld Server Replacement (£8K underspend)**

- 4.8 The actual costs of this scheme were lower than expected.

**Letchworth Outdoor Pool Refurbishment, (£19K under-spend)**

- 4.9 The actual costs of this scheme were lower than expected.

**Mrs Howard Park & Gardens, (10k overspend)**

- 4.10 Further work has been included on the stage 2 grant application than previously estimated. There is a corresponding reduction in the 2008/09 capital programme.

**Capital Funding 2007/08**

- 4.11 The balance of useable capital receipts as at 31<sup>st</sup> March 2008, available to fund capital expenditure for 2008/09 onwards, is £8.129 million. This includes capital receipts received during 2007/08 of £0.331million. The application of

capital receipts of £6.694 million used to fund the 2007/08 programme requires Cabinet approval. This is £809K less than previously reported.

- 4.12 Third Party Contributions and Grants- The use of contributions and grants was £107K lower than estimated. This is mainly due to the slippage in the provision of local sports & play facilities schemes into 2008/09 as reported in Table 2. The LHA grant is now being used to fund the IWorld Server replacement, £40K.
- 4.13 Direct Revenue Funding- the use of direct revenue funding was £124K lower than estimated, of which £81K relates to slippage on the extension of composting (brown bin) to all properties. A further £17K relates to the slippage on computer software and equipment.

### **Capital Programme 2008/09 and Onwards**

- 4.14 The programme shown in Appendix A, pages 2 to 7 includes the 2008/09 Corporate Business Planning Investment proposals which were approved by Members at Full Council on the 9<sup>th</sup> April 2008.
- 4.15 The capital programme for 2008/09 has decreased by £761K on the working budget despite scheme slippage of £744K, paragraph 4.3 refers. There have been other recommended changes to the capital programme for 2007/08 which are detailed below:

Baldock Town Hall (additional item £50K) – Members will note the referral from the Baldock and District Committee meeting held on the 2<sup>nd</sup> June, requesting approval for refurbishment works of £50K for the town hall in 2008/09. The work will allow the re-opening of the building for community use. In addition it will assist the local community group to pilot arts events from the premises as part of the development of a business case for long term community use of the building.

Parish Amenities Capital Improvement Fund (PACIF) (reduction of £537K) – Scheme take up has slowed down, with average annual spend in the region of £160K, the remaining unspent budget of £716K, has been spread over 4 financial years to 2011/12 at an annual average of £179K.

Grants to RSLs (reduction of £1.038 million 2008/09 and £1 million 2009/10 onwards) - The Council's capital strategy highlights that the Council's affordable housing programme over the last five years has exceeded its 'homes' target by 263 (53%) compared to an average expenditure from grants to RSLs of under £2 million per annum. This is in part due to the Council's success in securing significant Housing Corporation support for RSL schemes and the high level of section 106 contributions from housing developments. The Housing Strategy presented for approval to this evening's Cabinet does not advocate any significant changes to the approaches taken that has previously achieved the targeted number of affordable homes. It is recommended that the current housing grants budgeted programme of an average of £3 million per annum is reduced to an average of £2 million, providing a saving of £4 million up to 2011/12, that will remove the programme deficit previously reported.

Mrs Howard Park & Gardens (increase in project expenditure £37K) – Following a review of the project, additional costs relating to scheme changes and lease arrangements have arisen that take the total estimated scheme cost to £2.834 million, the additional element of £37K will not attract lottery grant.

## **Resources Available to Fund the 2007/08 Capital Programme onwards**

- 4.16 Members will note on page 1 of Appendix A, that the projected capital receipts due for 2008/09 is £4.596 million. This is a decrease of £4.596 million on the estimate reported in April and is because the sales of some of the Council's major sites are now likely to be sold in later years.
- 4.17 Appendix A now shows the capital programme up to and including 2011/12. Members are advised that after allowing for scheme expenditure changes recommended in paragraph 4.14 above, the funding position at the end of 2011/12 is estimated to be in surplus of £1.585 million. –The programme currently does not include the museums improvement budget as this scheme is not fully costed at this time.

### **Managing Risk**

- 4.18 The Authority can call upon prudential borrowing or the disposal of its non-core assets if needed and if considered affordable.
- 4.19 The Authority operates a 10% tolerance limit on capital projects and on this basis over the next four-year programme a funding reserve of £3.1 million is required. However, the estimated funding surplus at the end of 2011/12 is £1.6 million, this is a shortfall of £1.5 million required to maintain the 10% tolerance limit. The authority will need to review the capital expenditure and asset disposal programmes, as well as the need to increase third party funding and borrowing.
- 4.20 Members will also be aware that the museums improvement budget is currently not within the capital programme, as mentioned in paragraph 4.17.

## **5. LEGAL IMPLICATIONS**

- 5.1 The Cabinet has a responsibility to keep under review the budget of the Council and any other matter having substantial implications for the financial resources of the Council. By considering monitoring reports throughout the financial year Cabinet is able to make informed recommendations on the budget to Council. The Council is under a duty to maintain a balanced budget.
- 5.2 Asset disposals must be handled in accordance with the Council's Contract Procurement Rules.

## **6. FINANCIAL AND RISK IMPLICATIONS**

- 6.1 The main financial implications are covered in section 4 of the report. The total capital programme is fully funded up to and including 2011/12.
- 6.2 Management of risk is referred to in paragraphs 4.17 to 4.19 above.

## **7. HUMAN RESOURCE AND EQUALITY IMPLICATIONS**

- 7.1 There are no direct human resource or employee equality implications.

## **8. CONSULTATION WITH EXTERNAL ORGANISATIONS AND WARD MEMBERS**

- 8.1 At this stage consultation is not required.

## **9. RECOMMENDATIONS**

- 9.1 That Cabinet approves the actual expenditure in 2007/08 on the capital programme
- 9.2 That Cabinet approves the changes to the provisional capital programme for 2008/09 onwards, arising as a result of scheme slippage. (Paragraph 4.3 refers).
- 9.3 That Cabinet approves the application of £6.694 million of capital receipts towards the 2007/08 capital programme.
- 9.4 That Cabinet considers the changes to the capital programme for 2008/09 and onwards as itemised in paragraph 4.14 above and recommends to Council approval of the revised programme for 2008/09 and onwards.

## **10. REASONS FOR RECOMMENDATIONS**

- 10.1 Cabinet is required to approve the revisions to the capital programme for 2007/08 and onwards as detailed in appendix A.
- 10.2 Cabinet is required to approve the application of capital receipts towards the 2007/08 capital programme as part of its year end procedures.
- 10.3 Cabinet is required to ensure that the capital programme is fully funded.

## **11. APPENDICES**

- 11.1 Appendix A, Capital Programme 2007/08 onwards.

## **12. CONTACT OFFICERS**

- 12.1 Report Writer – Tim Neill, Accountancy Manager,  
Tel 474470,  
[Tim.neill@north-herts.gov.uk](mailto:Tim.neill@north-herts.gov.uk)
- Contributor –
  - Barrie Jones, Head of Financial Services,  
Tel 474243  
[Barrie.jones@north-herts.gov.uk](mailto:Barrie.jones@north-herts.gov.uk)
  - Francis Bogie, Head of Legal & Democratic Services,  
Tel 474460  
[Francis.bogie@north-herts.gov.uk](mailto:Francis.bogie@north-herts.gov.uk)
  - Kerry Shorrocks, Head of Human Resources,  
Tel 474224  
[Kerry.shorrocks@north-herts.gov.uk](mailto:Kerry.shorrocks@north-herts.gov.uk)

## **13. BACKGROUND PAPERS**

- 13.1 2007/08 Financial Ledger.

	Actual 2006/07 £	Variance £	Original 'Estimate February 2007 2007/08 £	Working Capital Budget 2007/08 £	Outturn 2007/08 £	Variance 2007/08 £	Estimate 2008/09 £	Estimate 2009/10 £	Estimate 2010/11 £	Estimate 2011/12 £
<b>FINANCE &amp; REGULATORY SERVICES</b>										
Asset Management	573,348	11,008	700,000		0	0	698,500	7,000,000		
Corporate Items	60,390		44,050	1,944,050	1,944,050		28,660			
Parking	38,244	-28,896	90,520	57,370	57,491	121	60,000			
Town Centres	197,989	-64,581	1,285,090	328,160	329,413	1,253	2,671,750	351,870	33,000	
Growth Fund Projects							830,000			
Cycle Routes			90,000	30,000	30,000		60,000			
Advances and Cash Incentives	721,250	-2,674,440	3,519,150	2,887,370	2,566,136	-321,234	2,798,400	2,137,750	2,175,000	2,175,000
Renovation and Reinstatement Grant Expendi	929,128	-90,872	815,000	705,480	701,806	-3,674	819,000	815,000	815,000	815,000
	2,520,349	-2,847,781	6,543,810	5,952,430	5,628,896	-323,534	7,966,310	10,304,620	3,023,000	2,990,000
<b>CUSTOMER SERVICES DIRECTORATE</b>										
Computer Software and Equipment	202,237	-455,893	344,980	837,570	623,938	-213,632	534,060			
Waste Disposal	407,350		81,050	81,050		-81,050	81,050			
Leisure Facilities	2,857,292	-17,628	2,688,890	1,566,470	1,152,127	-414,343	1,831,870	1,917,000	1,529,000	279,000
Museums and Arts							60,000			
Community Services	860,514	-20,026	881,480	502,450	494,613	-7,837	410,330	99,360		
	4,327,393	-493,547	3,996,400	2,987,540	2,270,677	-716,863	2,917,310	2,016,360	1,529,000	279,000
HRA Improvement and Repair of Stock										
<b>TOTAL CAPITAL PROGRAMME</b>	6,847,742	-3,341,328	10,540,210	8,939,970	7,899,573	-1,040,397	10,883,620	12,320,980	4,552,000	3,269,000
<b>ALTERNATIVE FUNDING SOURCES</b>										
1 Operational Leasing								7,000,000		
2 Prudential Borrowing										
3 Third Party Contributions incl Grants	1,173,314	104,432	776,467	998,907	891,687	-107,220	2,578,413	1,484,000	1,149,000	259,000
4 Direct Revenue	132,497	-162,073	164,650	437,580	313,678	-123,902	270,020			
5 Capital Receipts Applied	5,541,931	-3,283,687	9,599,093	7,503,483	6,694,210	-809,273	8,035,187	3,836,980	3,403,000	3,010,000
6 Non Cash Transactions										
	6,847,742	-3,341,328	10,540,210	8,939,970	7,899,574	-1,040,396	10,883,620	12,320,980	4,552,000	3,269,000
CAPITAL RECEIPT FUNDING AVAILABLE B/FW	-19,396,725		-14,492,232	-14,492,232	-14,492,232		-8,128,931	-4,689,400	-4,975,188	-4,594,956
Add : CAPITAL RECEIPTS RECEIVED IN YEAR	-695,438	-49,156	-7,317,113	-696,545	-330,908		-4,595,656	-4,122,768	-3,022,768	
Less : CAPITAL RECEIPTS POOLED AND REP	58,000	-8,338								
Less : CAPITAL RECEIPTS USED IN YEAR	5,541,931	-3,103,687	9,599,093	7,503,483	6,694,210		8,035,187	3,836,980	3,403,000	3,010,000
CAPITAL RECEIPTS CARRIED FORWARD	(14,492,232)	(3,161,180)	(12,210,252)	(7,685,294)	(8,128,931)		(4,689,400)	(4,975,188)	(4,594,956)	(1,584,956)
<b>Please Note: The capital estimates do not contain the following projects which have still to be costed, new museum facilities and works relating to Royston Town Centre Strategy.</b>										

	Actual 2006/07 £	Variance £	Original 'Estimate February 2007 2007/08 £	Working Capital Budget 2007/08 £	Outturn 2007/08 £	Variance 2007/08 £	Estimate 2008/09 £	Estimate 2009/10 £	Estimate 2010/11 £	Estimate 2011/12 £
<b>FINANCE &amp; REGULATORY SERVICES</b>										
<b>Asset Management</b>										
1 Building Improvement And Alterations										
a Council Offices										
i Restructuring & Other Improvements	508,440	12,870			0	0				
iv Renew Voice Enhancement System Dis	22,262	-208								
xiii Upgrade Toilets Town Lodge/DCO										
xiv Royston Town Hall site redevelopment										
xv Letchworth Council Offices Feasibility a										
xvi Asbestos Removal Letchworth Town Ha			700,000				698,500	7,000,000		
xvi New Office Accommodation (approved C	1,500	1,500								
b Access Improvements for people with disab	38,465	1,925								
c Depots & Miscellaneous Sites										
i Depot Relocation	105	-75								
ii Relocation of St Johns Ambulance depc	2,098	-5,002								
iii Demolition of Gatehouse Public House,	478	-2								
Total: Asset Management	573,348	11,008	700,000		0	0	698,500	7,000,000		
<b>Corporate Items</b>										
1 General										
Capitalised Redundancy Costs Section 16(2) LGA 2003				1,900,000	1,900,000					
Capitalisation of commutation adjustment Section 16(2) LGA 2003	60,390		44,050	44,050	44,050		28,660			
Total: Corporate Items	60,390		44,050	1,944,050	1,944,050		28,660			
Total: Asset Management & Corporate Items	633,738	11,008	744,050	1,944,050	1,944,050	0	727,160	7,000,000		

	Actual 2006/07 £	Variance £	Original 'Estimate February 2007 2007/08 £	Working Capital Budget 2007/08 £	Outturn 2007/08 £	Variance 2007/08 £	Estimate 2008/09 £	Estimate 2009/10 £	Estimate 2010/11 £	Estimate 2011/12 £
<b>FINANCE &amp; REGULATORY SERVICES (PLANNING)</b>										
<b>Parking</b>										
Car Parks/Parking:										
i Controlled Parking Zones, All Towns	14,929	309	90,520	30,210	30,332	122	60,000			
iii Multi-Storey Letchworth - Security - railing		-28,110		27,160	27,160	0				
iv Multi-Storey Hitchin - Remedial Works	23,315	-1,095								
v Multi-Storey Hitchin - Lift Refurbishment										
Total: Parking	38,244	-28,896	90,520	57,370	57,491	121	60,000			
<b>Town Centres</b>										
a Hitchin - Bucklersbury / Sun Street										
b Baldock - High Street	57,367	11,457	584,090	284,960	292,503	7,543	2,331,260	318,870		
c Royston - Town Centre			210,000				210,000			
d Hitchin - Churchgate & adjoining land										
e Cadwell Lane Improvements	1,800	-3,200	491,000							
f CCTV- Town Centres and Other Locations	11,660									
g NEW GROWTH BID 2006/07 5 CCTV Cam	27,162	-72,838		43,200	36,910	-6,290	27,290			
h NEW GROWTH BID 2006/07 CCTV Contr	100,000									
i NEW GROWTH BID 2008/09 Upgrade, Con							33,000	33,000	33,000	
j NEW GROWTH BID 2008/09 Upgrade 3 c							16,200			
k NEW GROWTH BID 2008/09 2 new came							54,000			
Total: Town Centres	197,989	-64,581	1,285,090	328,160	329,413	1,253	2,671,750	351,870	33,000	
<b>Growth Fund Projects</b>										
2008/09 Allocation										
<b>Transportation</b>										
Cycling Schemes										
i Cycling development			90,000	30,000	30,000		60,000			
Total: Transportation			90,000	30,000	30,000		60,000			
Total: Finance & Regulatory (Planning)	236,233	-93,477	1,465,610	415,530	416,904	1,374	3,621,750	351,870	33,000	

	Actual 2006/07 £	Variance £	Original 'Estimate February 2007 2007/08 £	Working Capital Budget 2007/08 £	Outturn 2007/08 £	Variance 2007/08 £	Estimate 2008/09 £	Estimate 2009/10 £	Estimate 2010/11 £	Estimate 2011/12 £
<b>FINANCE &amp; REGULATORY SERVICES (HOUSING)</b>										
<b>Tenants Cash Incentives</b>	101,250		175,000	67,500	33,750	-33,750	208,750	175,000	175,000	175,000
<b>Grants to Housing Associations</b>										
Clothall Common, Baldock Orchard Way, Letchworth Meadow Way, Therfield 9,10,83 Paschal Way - Springboard (99										
NHDC land Burleigh Park (NES 2)		-91,790		91,790	91,786	-4				
A & B Glass Hitchin - Guinness Trust 9	288,000		72,000	72,000	72,000					
NHDC land Burleigh Park (NES 2) - W										
Walsworth Road, Hitchin Phase 2, - 2 u										
Grove Road, Hitchin Jephson - 66 units		-629,000	157,250	641,000	641,000			160,250		
Grove Road Brookers Yard (was part of		-521,250	521,250	834,000	834,000			208,500		
Ransoms factory site, Hitchin - 42 units	192,000	-76,000	48,000	124,000	124,000					
Burleigh Park phase 3 Guinness 21 unifi	20,000									
Maiden Street Weston -Howard Cottage		-60,000		60,000	60,000					
26 Strathmore Avenue (NHH)	40,000									
Bridger Site, Birds Hill (Howard Cottage			118,600	118,600	118,600					
Burleigh Park phase 2 (Warden)			304,000	351,000	351,000		101,000	8,000		
Dark Lane Sandon (NHH)		-144,000	36,000				180,000			
Fishponds Hitchin (Howard Cottage)	35,000									
Greenbury Close Barley (Howard Cottag	45,000									
Maiden Street Weston (Howard Cottage		-80,000		60,000	60,000					
Milestone Road Hitchin (NHH)		-120,000	30,000	120,000	120,000			30,000		
Queen's Road Royston (NHH)		-40,000	10,000							
Ling Dynamics (Jepherson Housing Ass		-326,400	81,600				408,000			
Elm Tree Farm, Pirton		-26,000								
Norton School site, Norton Road, Letch		-180,000	45,000							
Norton Road, Baldock (NHH)		-60,000		60,000	60,000					
Neosid site, Letchworth			396,000							
Crown Site, Lilley			224,000				224,000	56,000		
Walsworth Road, Hitchin			525,000							
Bridge Street, Hitchin				64,000		-64,000				
New Scheme Burleigh Park phase 8&9				223,480		-223,480				
Partnership Scheme Funding (Unalloca			775,450				1,676,650	1,500,000	2,000,000	2,000,000
Total Grants to Housing Associations	620,000	-2,674,440	3,344,150	2,819,870	2,532,386	-287,484	2,589,650	1,962,750	2,000,000	2,000,000
Total Cash Incentives and Housing Grants	721,250	-2,674,440	3,519,150	2,887,370	2,566,136	-321,234	2,798,400	2,137,750	2,175,000	2,175,000
<b>FINANCE &amp; REGULATORY SERVICES (HOUSING)</b>										
<b>Low Cost Home Ownership</b>										
Riddell Gdns, Baldock & King's Walk, F										
Total Low Cost Home Ownership										
<b>Renovation and Reinstatement Grant Expenditure</b>										
Private Sector Grants	136,220	-133,780	350,000	117,760	99,806	-17,954	153,000	135,000	135,000	135,000
Disabled Facility Grants										
Mandatory	730,487	66,487	415,000	587,720	602,000	14,280	666,000	680,000	680,000	680,000
Discretionary	62,421	-23,579	50,000							
Total Renovation and Grant Expenditure	929,128	-90,872	815,000	705,480	701,806	-3,674	819,000	815,000	815,000	815,000
Total Finance & Regulatory Low Cost Owners	929,128	-90,872	815,000	705,480	701,806	-3,674	819,000	815,000	815,000	815,000

	Actual 2006/07 £	Variance £	Original 'Estimate February 2007 2007/08 £	Working Capital Budget 2007/08 £	Outturn 2007/08 £	Variance 2007/08 £	Estimate 2008/09 £	Estimate 2009/10 £	Estimate 2010/11 £	Estimate 2011/12 £
<b>TOTAL FINANCE AND REGULATORY</b>	2,520,349	-2,847,981	6,543,810	5,952,430	5,628,896	-323,534	7,966,310	10,304,620	3,023,000	2,990,000

	Actual 2006/07 £	Variance £	Original 'Estimate February 2007 2007/08 £	Working Capital Budget 2007/08 £	Outturn 2007/08 £	Variance 2007/08 £	Estimate 2008/09 £	Estimate 2009/10 £	Estimate 2010/11 £	Estimate 2011/12 £
<b>CUSTOMER SERVICES DIRECTORATE</b>										
<b>Computer Software and Equipment</b>										
<b>Chief Executive</b>										
Replacement of elections/registration m	29,153	-15,247								
GROWTH BID 2006/07-Committee Mar		-26,400					26,400			
NEW GROWTH BID 2008/09 Corporate Management Performance System							37,000			
Total: Chief Executive Computer Software	29,153	-41,647					63,400			
<b>Financial &amp; Regulatory Services</b>										
GROWTH BID 2006/07-Northgate E Se			20,000	20,000	20,000					
GROWTH BID 2006/07-Northgate Cust			15,000	15,000	15,000					
GROWTH BID 2006/07-E payments	20,300	-200								
IT BID- Funded from I.T reserve e-paym			40,000				40,000			
IT BID- Funded from I.T reserve										
Property Maintenance and Asset Management System.			53,000	43,750	43,850	100				
Iworld Server Replacement				48,660	40,301	-8,359				
Business Mapping Software				18,000		-18,000	18,000			
PDG funded remote/mobile working for Acolaide				18,700	18,700		130,280			
Financial & Regulatory Services Computer Software	20,300	-200	128,000	164,110	137,851	-26,259	188,280			
<b>Customer Services</b>										
i Careline equipment upgrade										
ii Service at North Herts	115,347	-366,053	65,330	453,880	290,334	-163,546	163,550			
iii Purchase of Litho Printing Press			80,000	80,000	80,000					
iv NEW GROWTH BID 2006/07 Replacem	37,437	-47,993		41,070	34,206	-6,864	6,860			
v IT BID- Funded from I.T reserve GIS sy			71,650	63,510	51,512	-11,998	12,000			
vi New Traffic Management Software -funded from LABGI 2007/08				35,000	30,035	-4,965	4,970			
vii NEW GROWTH BID 2008/09 Archiving IT data							50,000			
viii NEW GROWTH BID 2008/09 NDL Metascribe Software							45,000			
Customer Services Computer, Software & Equipment	152,784	-414,046	216,980	673,460	486,087	-187,373	282,380			
Total Computer Software & Equipment	202,237	-455,893	344,980	837,570	623,938	-213,632	534,060			
<b>Waste Disposal</b>										
Waste Disposal & Recycling										
i Compost Scheme - purchase of bins										
ii NEW GROWTH BID 2006/07 Extend C	407,350		81,050	81,050		-81,050	81,050			
Total Waste Disposal	407,350		81,050	81,050		-81,050	81,050			
		-28,896								

	Actual 2006/07 £	Variance £	Original 'Estimate February 2007 2007/08 £	Working Capital Budget 2007/08 £	Outturn 2007/08 £	Variance 2007/08 £	Estimate 2008/09 £	Estimate 2009/10 £	Estimate 2010/11 £	Estimate 2011/12 £
<b>CUSTOMER SERVICES DIRECTORATE (LEISURE &amp; COMMUNITY)</b>										
<b>Leisure &amp; Community Facilities</b>										
1 Sports And Leisure Centre										
a Improvements										
i Refurbish Customer Toilets/Changing Rooms										
ii Pool hall glazing		-2,640								
iii Improvement to Leisure Centre	1,354,192	18,742								
2 Hitchin Swimming Pool										
i Car Park extension	3,406	3,406	295,310		1,850	1,850	291,900			
ii Café Improvement		-5,000	21,030							
iii Reception Improvements & Café Improv	176	-4,824	71,000	173,400	104,695	-68,705	155,310			
v 2007/08 Growth Bid - Refurbishment of			37,000	7,510	7,505	-5	29,490			
3 Letchworth Outdoor Pool										
i Refurbish Customer Toilets/Changing F		-5,000	50,000	55,000	35,463	-19,537				
ii Upgrade Pumps										
iii 2007/08 Growth Bid - Refurbishment of			30,000	2,390	2,393	3	27,610			
4 Royston Leisure Centre	78,929	3,899			540	540				
5 Recreation Grounds/Open Spaces										
a Refurbished Playgrounds	127,310	-10,500	96,600	95,210	95,961	751				
b Kennedy Gardens Landscaping										
c King Georges - Renovation & Car park Ext	84,510	4,720								
d Replacement/Refurbishment of Pavilions/C	8,826	-6,224	545,160	551,380	481,459	-69,921	69,920			
e Growth bid 2007/08-Replacement/Refurbis			90,000				78,000	380,000		
f Provision of local sports & play facilities for	182,108	-6,932	268,270	230,070	22,049	-208,021	364,260			
g Grange Central (Refurb Play & Youth Faci	42,959	-1,191	72,490	38,250	38,250		35,430			
h Avenue Park paddling Pool			150,000				150,000			
i Mrs Howard Park Gardens	81,672	1,672	60,000	14,000	23,513	9,513	228,990	1,250,000	1,250,000	
j Plant & Safety Equipment -Howard Park Pa										
k Grant aid towards Community Playing Field			50,000	50,000	50,000					
l Allotments Strategy	34,666	-14								
m works relating to Parks & Open Spaces St			100,000							
m1 NEW GROWTH BID 2008/09 -Green Space Strategy works							100,000	100,000	100,000	100,000
n 2007/08 Growth Bid Avenue Park MUGA			125,000	127,930	127,379	-552				
Customer Services Leisure & Community Development	1,998,754	-9,886	2,061,860	1,345,140	991,056	-354,084	1,530,910	1,730,000	1,350,000	100,000

	Actual 2006/07 £	Variance £	Original 'Estimate February 2007 2007/08 £	Working Capital Budget 2007/08 £	Outturn 2007/08 £	Variance 2007/08 £	Estimate 2008/09 £	Estimate 2009/10 £	Estimate 2010/11 £	Estimate 2011/12 £
<b>CUSTOMER SERVICES DIRECTORATE (LEISURE &amp; COMMUNITY)</b>										
<b>Leisure &amp; Community Facilities continued</b>										
6 Markets & Halls										
a Hitchin Town Hall - Boiler replacement & M	12,323	-397								
b Whinbush Road Centre - Grant to NHEMF										
c Mrs Howard Hall- repair works	563,838	-10,202								
d Baldock Town Hall- Refurbishment works							50,000			
e Community Halls - repair and refurbishmer	232,302	2,862								
f NEW GROWTH BID 2008/09 Coombes Community Centre							72,000	8,000		
g Parish Amenities Capital Improvement Fun	50,075	-5	627,030	221,330	161,071	-60,259	178,960	179,000	179,000	179,000
Total: Markets and Halls	858,538	-7,742	627,030	221,330	161,071	-60,259	300,960	187,000	179,000	179,000
<b>Arts &amp; Culture</b>										
1 Hitchin Museum essential health & safety improvements										
2 Hitchin Museum DDA works - Match Funding										
3 i Letchworth Museum DDA works - Match F										
ii NEW GROWTH BID 2008/09 Letchworth Museum Major Repairs							30,000			
iii NEW GROWTH BID 2008/09 Burymead M							30,000			
Total: Arts and Culture							60,000			
<b>Community</b>										
1 Cemeteries - Land Purchase and Development										
a Letchworth Phase 1(Part 1)										
b Letchworth Phase 1(Part 2) (including Mau	805,560	19,710		11,240	9,810	-1,430				
e Letchworth Crematorium										
f Royston										
2 Public Conveniences										
a Major Refurbishment & Replacement	54,954	-4,736	507,230	355,800	356,290	490	144,080	94,360		
3 Meals on Wheels - Kitchen Facilities			70,000	70,000	70,000					
4 Area Visioning		-35,000	304,250	65,410	58,513	-6,897	266,250	5,000		
Total: Community	860,514	-20,026	881,480	502,450	494,613	-7,837	410,330	99,360		
mer Services Leisure & Community Development	3,717,806	-37,654	3,570,370	2,068,920	1,646,739	-422,181	2,302,200	2,016,360	1,529,000	279,000
<b>TOTAL CUSTOMER SERVICES</b>	<b>4,327,393</b>	<b>-480,596</b>	<b>3,996,400</b>	<b>2,987,540</b>	<b>2,270,677</b>	<b>-716,863</b>	<b>2,917,310</b>	<b>2,016,360</b>	<b>1,529,000</b>	<b>279,000</b>