# HITCHIN TOWN HALL MUSEUM FEASIBILITY STUDY

# Report to Council

11 February 2010



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#### **BACKGROUND**

This report has been prepared on the instructions of North Hertfordshire District Council Museums Service. The report follows the adoption of the Cragg Management Services Report (April 2009), on the possible relocation of North Hertfordshire Museums to the Town Hall, which investigated the options for the future of the Museums within North Hertfordshire and builds on the Arts, Museums and Heritage Strategy 2007.

The purpose of this current report is not to review the findings of the earlier reports but to look at the key recommendation, that the feasibility of relocating the Museums at Letchworth and Hitchin into Hitchin Town Hall be investigated in detail by a consultant team.

This report therefore seeks to address the spatial requirements and layout for the new museum (based on the existing provision at Hitchin Museum and Letchworth Museum) and the office accommodation at the Museum Services Store on Burymead Road. It is a fundamental part of the brief for this study that some continued provision for community use be incorporated into the design study.

The consultant team involved in the preparation of this study comprises the following:

Architects: Buttress Fuller Alsop Williams

Structural Engineers: Thomasons

Services Engineers: Silcock Leedham

Quantity Surveyors: Appleyard & Trew

CDM Coordinators: Buttress Fuller Alsop Williams

In view of the architects established expertise in Museum design, an Exhibition Designer has not been included within the team at this stage, but Richard Fowler Associates were consulted to develop the costs for the fitout element of the costs.

#### **EXECUTIVE SUMMARY**

The following feasibility report shows how the Hitchin Town Hall building can be utilised as a Museum with community uses integrated into the scheme. The report offers two alternatives, the original proposal as presented to cabinet on 7 October 2009, and the proposal developed in conjunction with the Hitchin Community Groups, who have been represented by Hitchin Initative to retain the main hall in public use. These will be referred to as the 'Gym retained' and the 'Hall retained' schemes for clarity.

The Town Hall building is a good size and location to allow a museum to be developed on the site. The building is generally sound in condition and able to be adapted for this use.

The report identifies two appropriate spatial arrangements, which will create an exciting new museum facility, whilst consolidating existing provision into one venue. Both schemes also maintain a valued community provision as part of the scheme, the retention of the main hall provides greater space, but this is at additional cost and time complexities due to the need to extend the building footprint.

Costings for the schemes are detailed within the report. An overall construction cost of £2,408,465 and £2,896,729 respectively and including professional fees, and a fitout budget of £1,033,373 including design fees for both schemes giving on overall expected outturn cost of £3,441,838 and £3,930,102 respectively ex VAT have been established.

This shows that the overall concept of a museum on the Hitchin Town Hall site is both physically and economically feasible.

From a timescale point of view, the project could be delivered as early as July 2012, but the scheme to retain the Main Hall could be expected to take significantly longer to deliver due to complexities of financing and acquisition of property.

## INTRODUCTION

## **Scope of Report**

This report has been produced by Buttress Fuller Alsop Williams - Architects as a report to identify if it is feasible for the introduction of a museum into the Hitchin Town Hall building – retaining some community use. This report will briefly look at the existing building and its appropriateness for museum use, and make comment on a number of issues which require careful consideration to allow this vision to be facilitated.

## **Commentary on Condition**

A brief inspection of the building was carried out by Neal Charlton of Buttress Fuller Alsop Williams - Architects, and Jane Hogg of Thomasons structural engineers on Thursday 6<sup>th</sup> August 2009. This comprised a visual inspection of the building from accessible rooms and at ground level externally.

The building's physical condition was noted as well as overall defects which inhibit public use, such as lack of accessibility and poor fire strategy.

The conclusion of this brief inspection was that the building is generally sound and suitable for adaptation and reuse. The following defects were noted:

- Lack of accessible entrance
- Lack of vertical access (lift etc)
- Dampness to basement areas particularly the stage
- Numerous small level changes throughout the building
- Poor drainage
- Minor defects noted to Workman's Hall roof
- Poor decorative condition was noted throughout the building



Main Hall and Stage – Hitchin Town Hall

#### SUITABILITY FOR MUSEUM USE

#### Location

The position of Hitchin Town Hall within the town centre allows the building to be easily accessed using the town's connections to the public transport network and road links.

Considering the proximity of town centre facilities, the adjacent multistorey car park negates the need for car parking upon the site.

There is however a need to consider groups who would visit the site if used as a museum. School parties and organised groups often arrive at museums on coaches. These need to drop off groups in close proximity to the museum entrance.

## **Internal Circulation**

The internal circulation of the building is not suitable at present for public use, with many level changes and complex fire separation arrangements. In addition there is the need to simplify the circulation in the museum exhibit areas.

Detailed analysis of the building initially lead to four differing arrangements for the introduction of new, enhanced vertical circulation within the buildings. These form the basis of the four options proposed. The four key lift positions are:

- 1. Externally, to the rear of the front two storey element of the Town Hall
- 2. Internally within the same two storey element to the left hand side. (replacing an existing emergency escape)
- 3. Within the main hall (linked to a new mezzanine)
- 4. Within the central bar area (linked to a new corridor at first floor level)

## **Ownership**

Whilst the Town Hall itself is in the ownership of North Hertfordshire District Council, the Workman's Hall is under the guardianship of The Hitchin Town Hall Gymnasium Trust.

It should be noted that the following statement was recorded at NHDC cabinet meeting held on 16<sup>th</sup> December 2008.

"The Objects of the Charity are:

Upon trust to use or permit to be used as a Gym for the benefit of the residents of Hitchin and for other purposes mentioned in s6(3) Museums and Gymnasiums Act 1891 and also for any other (charitable) purpose for the benefit of the North Herts District for which NHDC can lawfully use building and land vested in them.

These Objects are quite widely drafted. The Museums and Gymnasiums Act 1891 has been repealed and replaced by the Public Libraries and Museums Act 1964 and the Local Government (Miscellaneous Provisions) Act 1976. Broadly, there are powers in these two Acts for local authorities to provide recreational facilities, museums and art galleries."

#### **EXISTING MUSEUM ACCOMMODATION**

The existing museums at Hitchin and Letchworth house a number of different types of accommodation. For the purposes of this feasibility study these have been separated into generic room types. These have areas which represent the total area attributed to each room type.

It should be noted that it is beyond the scope of this report to identify the differing stories told within the museums and speculate on which of these are accommodated within the Town Hall complex, but exhibitions will be defined into the following types:

- Exhibition display of artefacts (generally in cases)
- Gallery display of artwork (generally two-dimensionally)
- Temporary exhibition for the short term display (gallery or exhibition)

Where areas are particularly suited for certain functions these may be indicated.

Following analysis of the existing accommodation, the following schedule has been produced to provide a comparison with the differing options to be considered. It is worth considering that the accommodation housed within the existing buildings may create duplicated facilities – a good example being the shop or toilet facilities, where we do not need to simply add the figures together and there may be the opportunity to reduce them.

Retail (shop & cafe) inc. entrance	[ 32m <sup>2</sup> ]
Exhibition / Gallery	[430m <sup>2</sup> ]
Temporary exhibition / flexible use	[128m²]
Community use (inc. education)	[ 78m²]
Offices	[ 60m²]
Storage	[ 60m²]
Toilets	[ 20m <sup>2</sup> ]
Circulation	[ N/A ]

#### **EXISTING COMMUNITY USES**

Across the buildings there are a number of community uses which are accommodated. Some of these have been established for generations, and are part of the rich and diverse activities offered within North Hertfordshire District Council's premises. Whilst there is no wish to displace any groups, it is a clear and strategic decision to refurbish the Town Hall complex with museum use at the heart of the refurbishment. To achieve this it is recognised by the Council that some of the activities undertaken at the Town Hall must be accommodated elsewhere to facilitate the museum use and there is a willingness to assist with this process.

The options to be considered identify differing schemes which retain differing spaces which may retain a number of these community uses. In order to consider options, this report looks at the identification of differing spaces to be retained for community use, rather than the retention of the uses themselves. It should be noted that some of the spaces will lend themselves to new community use as well as existing uses.

Analysis of the room use has found that the Town Hall as a whole is under used generally with an overall average facility utilisation in 2008/09 of just 21%. The main hall is used mainly at weekends for events and the gymnasium and Lucas room more on a regular hire basis, mid week. The least used space being the St John's room which is used for just 11/2 hours per week.

The main current spaces which house community use have been identified as:

•	Main Hall	$[280m^{2}]$
•	Gymnasium	$[214m^{2}]$
•	'Lucas' room (meeting room)	[ 53m <sup>2</sup> ]
•	'St John's' room	[ 73m <sup>2</sup> ]
•	Education rooms (within museums)	[ 78m <sup>2</sup> ]

Analysis of the room use has found that the Town Hall is underused generally, with the Main Hall used for approximately 50% of the available time; and the least used space being the St John's room which is used for  $1\frac{1}{2}$  hrs per week.

The size of the gymnasium is restricted and is far smaller than the size recommended for most indoor sporting activities and groups it is these types of group who regularly hire this room.. It is best suited for fitness and martial arts classes at a recreational level due to severe restrictions both in floor area and ceiling height.

#### **OPTION STUDY & PUBLIC CONSULTATION**

Four options for the town hall were initially developed for consultation with stake holders. These were all based on the exploration of the use of existing spaces in differing ways. The four options were discussed at an open public meeting, and evaluated by the Museums service for suitability on 9 September 2009. This allowed a way forward to be identified and further developed and costed. This option (the Gymnasium Retained option) was described, illustrated and costed on the following pages after further development. This is the proposal which was brought before the cabinet meeting 7 October 2009.

The identified 'Gymnasium Retained' was developed to address the comments of different stakeholders. This scheme is illustrated on the following pages and shows how a feasible solution can be provided which addresses a number of key issues. These are:

- The inclusion of a significant usable community space
- The provision of a new entrance leading to the centre of the site
- The introduction of a large mezzanine to the main hall space to accommodate the museum exhibition.
- The central location of the cafe to act as a 'common area' between the museum accommodation and the refurbished community hall.

#### COMMUNITY INVOLVEMENT

Prior to the Council Meeting held on 3 December 2009, a Friends of Hitchin Town Hall group was formed with representatives from 8 local organisations. Hitchin Form, The Hitchin Society, Keep Hitchin Special, Hitchin Initiative, Hitchin Chamber of Commerce, Hitchin Art Club and Arts Council for North Hertfordshire. Council Resolved at this meeting:

That, before considering whether or not to progress this project, the whole matter be deferred to the next meeting of Council on 4 February 2010, to allow proposals from community groups who have previously expressed interest to be submitted, examined and reported on.

To allow this to happen BFAW, Officers of the Council have worked with Hitchin Initiative, the representatives of the Friends Group to investigate an alternative scheme proposed to retain the Main Hall, whilst ensuring as a result of the Council Meeting held on 3 December 2009, a further scheme was developed which was centred around the proposal to retain the Main Hall, whilst ensuring adequate museum provision was accommodated upon the site. This scheme was developed through January 2010, costed and incorporated into this report as a distinct alternative option. This can be found on page 24 of this document.

The two options are then compared to allow council to make an informed decision.

#### **GYMNASIUM RETENTION SCHEME**

## **General Description**

As a result of the option study and community consultation a design was developed which incorporates many of the identified needs.

The scheme uses the side entrance with a glazed access to the centre of the building. This allows visitors to easily access either the Museum or the Community Hall.



Image: front entrance

The proposal utilises the main hall as a museum display area, with a mezzanine added to provide a large second floor. The stage is lowered to floor level and the mezzanine extended into the volume of the stage. This provides additional display area within a windowless environment – ideal for a number of light sensitive displays.

Community use is retained in a number of ways.

- The gymnasium is refurbished as a Community Hall.
- The Lucas Room is retained as a meeting room.
- A local history studies centre will be established on the new mezzanine.
- A large education room will be established which will allow activities for school parties of all ages.
- Temporary exhibitions area, located on the stage, will accommodate differing types of local exhibits.

The Community Hall will have the suspended ceiling removed and the rooflight reinstated. The floor would be relayed with a spring timber floor and the walls clad to provide flush walls, removing the column projections, and allowing the introduction of acoustic dampening at high level. This would allow the hall to be used for a large range of community uses, from use by community groups to recreational activities.

The hall will have large doors opening into the adjoining cafe. This will allow refreshments to be served to functions within the community hall. The cafe will accommodate 40 covers, a viable number for such a business, allowing the cafe to be let as a franchise if desired. Access to the cafe will be by the new entrance from the covered street access. This will allow direct access to the cafe from the main entrance.

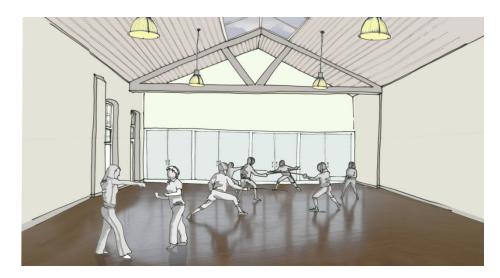


Image: Community Hall – Recreational Use

Storage is provided by using the existing gym store. This is reinforced by the provision of full length storage at the far end of the hall and new access to stores directly from the hall. A small area for showers and changing is also provided.

Upon arrival within the building visitors are greeted at the shop. This point will provide orientation allowing visitors to branch off to differing areas of the building. At this point the main vertical circulation is provided by a new lift and stair creating access for all to every floor plate.

At the front of the building an area for gallery display is located in the existing entrance lobby. This will utilise the entrance as a large window into the central gallery area. New toilet provision will be created on the new entrance 'street'. This will be of adequate size to allow for the differing uses of the building, being sized to accommodate either school parties or events with a reception serving alcohol if required.

The first floor of the building will be brought together as one floor plate by the introduction of a glazed link, joining the new mezzanine of the Main Hall with the lift and stair core and education room, situated in the Workman's Hall (where the changing rooms are currently housed).

Another element at first floor level is the introduction of a roof garden and external terrace, over what is now the kitchen. This would allow another physic garden to be developed on this site to compliment the Chemist shop exhibition.



Image: mezzanine galley

The provision of a local history study centre is accommodated on the first floor mezzanine to the main hall. This, combined with the adjacent local history storage facilities provides better public access.

Another important element is the creation of a dedicated education room. This is situated within the workman's hall, directly below the staff accommodation, allowing access to the galleries via the glazed link or to the community hall below for other activities. This will allow a wide ranging educational programme to be developed.



Image: Community Hall – Social Use

Staff offices from the three sites of Letchworth and Hitchin Museums, as well as the Museums Service Store on Burymead Road will be amalgamated into the new provision at Hitchin Town Hall. This separates the activities of storage from curatorial offices and allows the team to be sited in a central location closer to the public. This is a bold and modern approach to museum management. There is a range of staff provision spread throughout the site, but the overarching aim of accommodating all staff on one site is achieved. Staff accommodation is as follows:

## **Ground Floor**

Technicians workshop 22.3m<sup>2</sup>

Reception desk

#### First Floor

Double office 23.6m<sup>2</sup>

Large double office 28.0m<sup>2</sup>

#### Second Floor

Large shared office 73.6m<sup>2</sup>

(for up to 6 staff and kitchenette)

The proposed overall accommodation, compared with the established existing accommodation, is as follows:

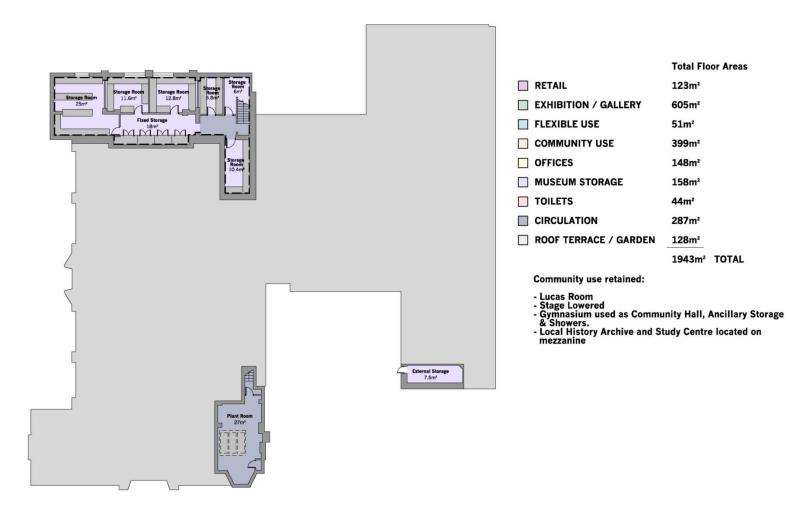
	Existing Museums	Gymnasium Retained Scheme
USE	Area (m²)	Area (m²)
Retail	32	123
Exhibition / Gallery	430	605
Flexible Use	128	51
Community Use	78	399
Offices	60	148
Museum Storage	60	158
Toilets	20	44
Circulation	n/a	287
Roof Terrace & Garden	n/a	128
TOTAL	808	1943

## Cost plan

1	Construction Cost (as cost report)		2,220,602
2	Inflation / Deflation (to 2Q 2011)	-1.40%	-31,088
3	Anticipated Construction Cost		2,189,513
3	Fees and Surveys	10.00%	218,951
	Construction Sub-total		2,408,465
4	Exhibition Fit-Out (inc. Fees)		983,373
5	General Fit-Out		50,000
	Fit-Out Sub-total		1,033,373
	Total Cost (Excl VAT)		3,441,838

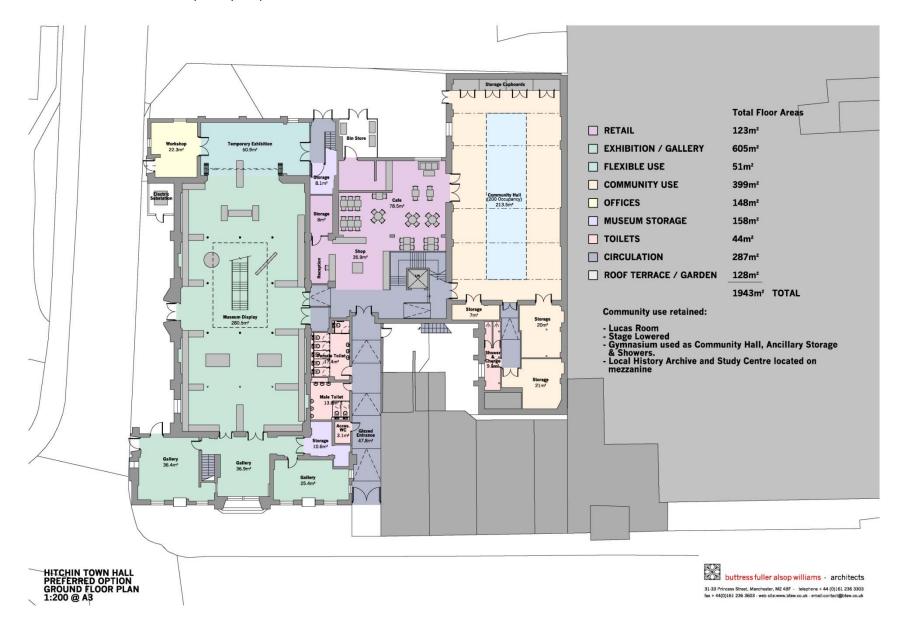
Further details of the costs shown here are illustrated in the cost report in the appendix. This is based on the input of the whole design team and

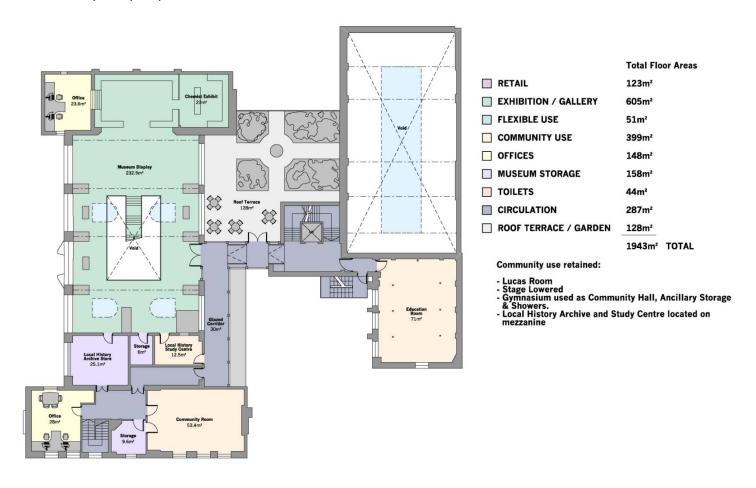
has separate elements for the services and exhibition fitout in addition to the construction costs.



HITCHIN TOWN HALL PREFERRED OPTION BASEMENT PLAN 1:200 @ A3







HITCHIN TOWN HALL PREFERRED OPTION FIRST FLOOR PLAN 1:200 @ A3





HITCHIN TOWN HALL PREFERRED OPTION SECOND FLOOR PLAN 1:200 @ A3



## **Structural Interventions**

## **Design Philosophy**

The structural works have been designed wherever possible to cause minimum intervention to the existing buildings. With the exception of the new stairwell and re-roofing to form the roof garden the works would be reversible in that the new structure could be removed and the original structure be reinstated.

The support to the new structure has been designed to cause minimum damage to the building which may, at times, not result in the most obvious structural arrangement.

#### Main Hall

## **Ground Floor**

The existing sprung timber floor will be carefully taken up with the timber being stored for re-use. The current method of support of the floor will be studied and recorded during the dismantling operation.

After completion of the mezzanine structure the timber floor will be relaid (not sprung) using original timber planks with the necessary support structure introduced beneath.

### **Mezzanine Floor**

The mezzanine will be formed using a steel frame with a composite concrete floor. The existing balcony columns will be replaced and a total of eleven new circular columns will be positioned within the hall area to support the new floor. Around the perimeter of the hall steel members will be fixed to the masonry such that, whilst holes will have been drilled and a few padstones may have been inserted, there will not

have been significant removal of any of the existing masonry. Two further columns may be required, tucked into corners of the existing detailing in order to complete the support for the floor.

The new columns will be supported on concrete pad foundations (providing the ground conditions are found to be satisfactory

## **Existing Balcony**

The existing timber balcony at the rear of the hall is of a sloping construction such that reconfiguration of this to provide a level floor at the required level would not be a viable structural option. It will therefore be taken down in its entirety.

## Stage Area

The existing stage, which is higher than the floor of the main hall, will be taken up and replaced with a new floor at the same level as the main hall. The new floor will be steel framed with a composite concrete deck. Two new columns will be required but the remainder will be supported on steel beams either built into, or bolted to, the masonry walls.

## **Walkway and Glazed Corridor**

The new walkway that will link the Community Hall with the Mezzanine area will be steel framed with glass walls. The structure, of tubular steel sections will be fully visible in the walls. The deck of the walkway will be of a composite concrete construction.

The walkway will span from the wall of the existing stairwell across to the wall of the hall and will enter by the existing window opening. This arrangement, incorporating short ramps within the link, will avoid the necessity to provide any additional supports puncturing the building.

The use of the window opening will mean that little work will be required to the provide access into the hall building.

At present the capacity of the hall wall has not been determined to confirm its adequacy to support the end of the walkway. Appropriate investigations will be undertaken as the scheme progresses. At that time a decision would be made to determine whether the masonry is adequate, requires strengthening or whether new columns may be need to be introduced. The determining factor will be to cause minimum reversible alteration to the existing building.

The glazed wall of the proposed corridor will be supported on steel beams introduced at high level within the toilets (where walls are being removed). The beams will be supported on piers of the existing masonry that will be left in position. The lower level pitched slate roof will remain in place and also be supported on the new beams.

#### Stairwell and Lift Shaft

The stairwell, up to first floor level, will be of 225mm masonry and will provide support for the link corridor and new roof garden beams.

The lift shaft will also be formed using 225mm masonry. It will incorporate a pit, excavated into the ground, to the depth required (probably 1.4m) for the selected lift. The base of the pit will be formed using a 200mm concrete slab. The lift shaft will extend approximately 4m above the third floor landing and will incorporate a lifting beam for maintenance of the lift.

#### Roof Garden

The roof garden will be formed above the existing kitchen and bar areas. This will be area of greatest structural intervention. The existing roof will be stripped off and the rear wall of the kitchen may be rebuilt – the necessity for this will be determined when intrusive investigations are undertaken to prove the construction and foundations of the existing wall. The wall between the bar and the kitchen may need to be strengthened and underpinned, again this will be determined by intrusive investigations.

A new pre-cast concrete roof will be constructed over this area with sufficient capacity to carry a roof garden (the Physic's Garden) and seating area. In order to minimise intrusion into the main hall building, steel beams will be introduced such that the pre-cast units span parallel to the wall of the hall.

## **Services requirements**

## **Electrical Services**

Given the proposed level of intervention and the apparent age and condition of the existing electrical services installations it is proposed that the building will be completely rewired and if deemed necessary provided with a new upgraded incoming electricity supply to accommodate possible additional loads associated with the proposed use.

## **Life Safety Systems**

Life protection systems will be provided in the form of automatic fire alarm and detection systems to provide earliest possible warning and alarm of a fire situation and emergency lighting systems to aid safe evacuation in the event of power outages within the building.

## **Building Security Systems**

Passive building security measures will be enhanced with active security systems in the form of automatic intruder detection provided throughout the building linked to a remote monitoring station plus closed circuit television system (CCTV) provided to monitor selected points of entry, circulation and gallery spaces. Panic alarms will be provided to be considered as part of staff protection and security measures.

## Internal Lighting Installation.

The building will be provided with a complete new artificial lighting installation utilising low energy, high frequency luminaries best suited and selected to compliment the form, decor and use of each space.

Energy saving will be promoted through the use of presence detection control and daylight linking to reduce light levels internally when daylighting sufficiently illuminates selected internal spaces. New low energy lamp technologies such as LED's will be considered for use as part of the lighting design strategy.

## **External Lighting Installation**

The building will be provided with external lighting installations to permit safe entry and egress whilst enhancing the Architectural features of the building and promoting its prominence and use.

#### Small Power & Data Installations

The building will be provided with a new small power and data installation designed to adequately accommodate the mixed use proposals and provide the latest data connectivity solutions.

## **Passenger Lift**

A machine room-less traction passenger lift will be installed to provide vertical transportation to all upper floor levels (excluding the basement) the lift will be in full compliance with part M of the building regulations.

## **Mechanical systems**

## Heating and cooling

Generally heating will be via high efficiency condensing boiler feeding perimeter radiators throughout. All radiators will have thermostatic control. The ground floor gallery areas have high efficiency air sourced heat pumps providing heating and cooling to off -set high heat gains.

#### Ventilation

An air handling unit will serve the café and kitchen area with filtered fresh air, with extract air being from the kitchen canopy. The ground floor gallery will have a dedicated supply air handling unit supplying heated only fresh air to suit the occupancy profiles of the space. The design intention is to develop natural ventilation strategies throughout to minimise energy consumption whilst ensuring ventilation and avoid excessive overheating. This will be via perimeter openings at low level with high level openings on the floor above, intended to be within the roof in the public spaces. These will also be used for natural daylight. The system will be automated based on control of temperature and CO2. Perimeter offices / cellular spaces will have manual opening windows.

Where ventilation cannot be achieved via passive means local heat recovery ventilation units will be provided.

The community hall area will have a series of roof mounted roof lights that will also provide natural daylight. These again will be controlled on the same function.

Local toilet extract systems will be provided.

#### **Domestic cold services**

A new Boosted cold water system will be provided to all outlets from a cold water storage tank. This will ensure a guaranteed pressure at all outlets.

#### **Domestic hot water services**

A new gas fired hot water system will be provided. A system for the kitchen area and then a separate system from the wash hand basins and other such outlets. This will ensure only the required amount of hot water is provided as required as the peak demand could be low. Further clarification of the function of the food preparation in the kitchen would confirm.

#### Gas

Gas piped services will be amend and re-distributed to suit the new kitchen and the new boiler and hot water heater.

## Disposal soil and waste

A new soil and waste system will be provided, all above ground. The below ground connections required will be by others. It is assumed any grease filtration / traps will be by a specialist via the kitchen end user. New sanitaryware is within the M&E cost plan however deemed to be specified to the architects requirements.

#### Controls

There will be a new building management control system provided for effective operation of the mechanical services.

## Health and safety implications

There are a number of Health and Safety implications regarding the redevelopment of the Town Hall site. The significant risks have been identified as follows:

- 1. The replacement of services will require removal of asbestos.
- 2. The introduction of significant structures within the existing building will require working in confined spaces.
- 3. The limited external space reduces the available space for compounds and site accommodation.
- 4. The introduction of a lift within the existing building is a particular risk which requires careful selection as part of the design process.
- 5. High level services and glazing requires consideration at the design stage.

As part of the feasibility study, we as appointed CDM Coordinator were asked to advise the Client as to the degree of significant risk inherent within such submission regarding health, safety and welfare during construction, use and maintenance of those proposals put forward for consideration. In facilitating this appointment we reviewed all existing information with relevant design disciplines and developed a hazard/risk register that highlighted all residual risks that were made apparent following design team meetings and design reviews that would need to be addressed at later stages.

On review of the proposed design option, general issues regarding site access/egress, material delivery, storage of materials and traffic management have potential construction phase implications due to the location and space restrictions posed on site and the surrounding area.

Existing risks may be apparent as the building pre dates 1999 asbestos prohibition. As with all major refurbishment work, a 'Type three' asbestos survey will be able to determine the extent of asbestos containing materials (ACMs) and provide a more detailed assessment as to the course of action in which to take.

On site risks during construction phase at this initial stage have been identified through review of information and drawings at meetings. It is envisaged that demolition and stripping of existing structures and installations will need to be considered as to mitigate risks arising out of such tasks. Also, structural beams designed in such a way that placing in situ has no handling risks associated.

All buildings are required to be designed in such a way that ensures they are safe and without risk during use and maintenance. The design has taken into consideration these measures by designing in methods for maintenance in which a person can access safely, such as high level roof lights. This shall assist in future use when the Client takes control of the finished design.

The Client is to be advised that these are initial findings based on initial information provided at this stage and that as the project develops, new significant hazards/risks may change or become apparent and will need to be managed and controlled as they arise by those undertaking the works.

The significant risks which have been identified are listed in the Hazard Risk Register which is attached in the appendix.

#### MAIN HALL RETENTION SCHEME

## **General Description**

The layout of this scheme was developed following proposals received from the Friends of Group represented by Hitchin Initiative. The scheme centres around the retention of the Main Hall in community use, and facilitates the provision of the museum by accommodating it within the workman's hall side of the site with a new extension forming the main entrance to Brand Street. This is made possible by the acquisition of the adjoining premises to create a larger site.



Image: front entrance

The proposal retains the main hall as a community hall, with the gallery retained and a small stage (retaining the proscenium arch).

Community use is retained in a number of ways.

- The Main hall is refurbished as a Community Hall.
- The Lucas Room is retained as a meeting room.
- A local history studies centre will be established on the ground floor; accessed from the entrance foyer
- A large education room will be established within the new build, which will allow activities for school parties of all ages.
- Temporary exhibitions area, located on the ground floor, to the rear
  of the gym, will accommodate differing types of local exhibits, along
  with travelling exhibitions.

The Gymnasium will have the roof raised and a steel frame inserted to support a mezzanine floor. The floor would be relayed with a timber floor and the walls clad to provide flush walls. This would allow the gym to be used for museum display galleries on both floors.

The proposed larger Cafe and Servery area will accommodate 50 covers, a viable number for such a business, allowing the cafe to be let as a franchise if desired, in addition to being able to allow on site catering for large scale events which can be hosted in the Main Hall.

accommodate Access to the cafe will be by the new entrance building directly from Brand Street. This will allow direct access to the cafe and shop from the main entrance.

Storage is provided by using the rear of the stage and the flies, as well as part of the existing gym store. This is reinforced by the provision of chair and mat storage for the main hall and new access to stores directly from the hall. A small area for showers and changing is also provided to the rear of the stage in the changing rooms.

Upon arrival within the building visitors are greeted at the shop. This point will provide orientation allowing visitors to branch off to differing areas of the building. At this point the main vertical circulation is provided, to the rear of the foyer, by a new lift and stair creating access for all to every floor.

New toilet provision will be accessed from the entrance foyer, and is larger in this scheme to accommodate greater numbers for larger public events. This will be of adequate size to allow for the differing uses of the building, being sized to accommodate either school parties or events with a reception serving alcohol if required.

Unlike the Gym retained scheme, the first floor of the building will be separated between the front of the Town hall and the new build. As such there is the provision of a secondary platform lift to provide access to the Lucas room and the Hall gallery. The central lift and stair core will provide access to both the public first floor, and the first and second floor staff areas situated in the Workman's Hall (where the changing rooms are currently housed).

Another element at first floor level is the introduction of a roof garden and external terrace, over what is now the kitchen. This would allow

another physic garden to be developed on this site to compliment the Chemist shop exhibition.

Another important element is the creation of a dedicated education room. This is situated within the new build element, directly above the entrance, allowing access directly to the first floor galleries. This will allow a wide ranging educational programme to be developed.

Staff offices from the three sites of Letchworth and Hitchin Museums, as well as the Museums Service Store on Burymead Road will be amalgamated into the new provision at Hitchin Town Hall. This separates the activities of storage from curatorial offices and allows the team to be sited in a central location closer to the public. This is a bold and modern approach to museum management. There is a range of staff provision consolidated on the first and second floor. Staff accommodation is as follows:

#### **Ground Floor**

Technicians workshop 18.8m<sup>2</sup>

Reception desk

## First Floor

Large shared office 71m<sup>2</sup>

## **Second Floor**

Large shared office 73.6m<sup>2</sup>

(for up to 6 staff and kitchenette)

It should be noted that in addition there is the provision of a ground floor office to site the office of the Hitchin Town Initiative of the area of 26.8m<sup>2</sup>. The proposed overall accommodation, compared with the established existing accommodation, is as follows:

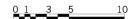
	Existing Museums	Hall Retained
USE	Area (m²)	Area (m²)
Retail	32	128.4
Exhibition / Gallery	430	487.1
Flexible Use	128	91.1
Community Use	78	511.1
Offices	60	195
Museum Storage	60	245
Toilets	20	56.8
Circulation	n/a	338.4
Roof Terrace & Garden	n/a	121.4
TOTAL	808	2174.4

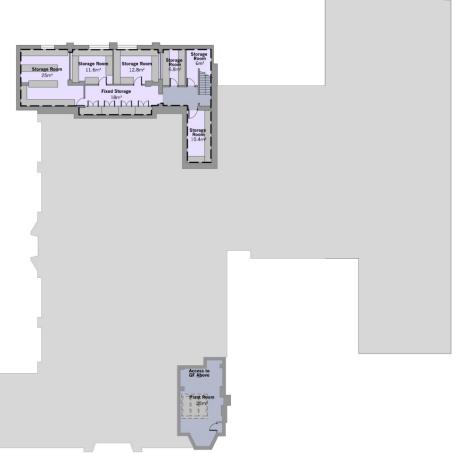
## Cost plan

1	Construction Cost		2,670,781
2	Inflation / Deflation (to 2Q 2011)	-1.40%	-37,391
3	Anticipated Construction Cost		2,633,390
3	Fees and Surveys	10.00%	263,339
	Construction Sub-total		2,896,729
4	Exhibition Fit-Out (inc. Fees)		983,373
5	General Fit-Out		50,000
	<b>-</b> '' <b>0</b>		1 000 070
	Fit-Out Sub-total		1,033,373
	Total Cost (Excl VAT)		3,930,102

These costs were established using the 'Gymnasium Retained' scheme cost plan as a basis, and appropriately adjusted. This is based on the input of the whole design team and has separate elements for the services and exhibition fitout in addition to the construction costs.

Do not scale from drawing Dimensions are to be checked on site If in doubt please ask





**Total Floor Areas** RETAIL 128.4m² (123m²) ■ EXHIBITION / GALLERY 487.1m<sup>2</sup> (604m<sup>2</sup>) ■ FLEXIBLE USE 91.1m<sup>2</sup> (51m<sup>2</sup>) COMMUNITY USE 511.1m² (399m²) OFFICES 195m² (148m²) MUSEUM STORAGE 245.1m<sup>2</sup> (158m<sup>2</sup>) TOILETS 56.8m² (44m²) CIRCULATION 338.4m² (287m²) ■ ROOF TERRACE / GARDEN 121.4m² (128m²)

HITCHIN TOWN HALL COMMUNITY ALTERNATIVE OPTION BASEMENT PLAN Rev B 22/01/10 1:200 @ A3



2174.4m² (1942m²) TOTAL



Do not scale from drawing Dimensions are to be checked on site If in doubt please ask



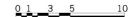


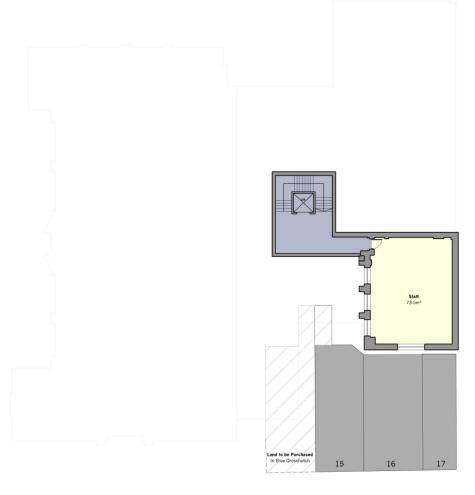
**Total Floor Areas** ■ RETAIL 128.4m² (123m²) 487.1m<sup>2</sup> (604m<sup>2</sup>) ■ EXHIBITION / GALLERY ■ FLEXIBLE USE 91.1m<sup>2</sup> (51m<sup>2</sup>) COMMUNITY USE 511.1m<sup>2</sup> (399m<sup>2</sup>) OFFICES 195m² (148m²) MUSEUM STORAGE 245.1m2 (158m2) TOILETS 56.8m² (44m²) CIRCULATION 338.4m² (287m²) ■ ROOF TERRACE / GARDEN 121.4m² (128m²) 2174.4m² (1942m²) TOTAL

HITCHIN TOWN HALL COMMUNITY ALTERNATIVE OPTION FIRST FLOOR PLAN Rev B 22/01/10 1:200 @ A3



Do not scale from drawing Dimensions are to be checked on site If in doubt please ask





■ RETAIL 128.4m² (123m²) ■ EXHIBITION / GALLERY 487.1m2 (604m2) ■ FLEXIBLE USE 91.1m<sup>2</sup> (51m<sup>2</sup>) COMMUNITY USE 511.1m² (399m²) OFFICES 195m² (148m²) MUSEUM STORAGE 245.1m2 (158m2) ■ TOILETS 56.8m² (44m²) ■ CIRCULATION 338.4m² (287m²) ■ ROOF TERRACE / GARDEN 121.4m² (128m²)

2174.4m² (1942m²) TOTAL

**Total Floor Areas** 

HITCHIN TOWN HALL COMMUNITY ALTERNATIVE OPTION SECOND FLOOR PLAN Rev B 22/01/10 1:200 @ A3



#### **COMPARISON OF SCHEMES**

## Generally

The following provides direct comparison between the two proposed schemes. This is done by tabulating the areas of the two schemes, comparing costs on a like for like basis, and summarising other pros and cons.

## **Gymnasium Retained Scheme**

#### Pros

This scheme meets the original brief by consolidating the museum on the town hall site. It is possible within the budget identified by NHDC, and can be procured within the established timescale. The scheme is generally refurbishment of existing buildings and should be simple from planning terms. Retains community usage of the Gym so most likely to be acceptable to the Trust who operate this area of the building.

## Cons

The scheme loses the community usage of the main hall, which is a large community space. The entrance is via a covered street with shared access with the adjoining shops – whist this works it is not the most attractive entrance. The interventions into the main hall have also been criticised as unnecessary alterations. The current application to list the building may complicate the proposal, but is not considered a major problem.

#### **Hall Retained Scheme**

#### Pros

The scheme provides a new street frontage, and public presence for the museum. The retention of the main hall increases the opportunities for existing public activities within the overall scheme and can accommodate larger numbers of people.

#### Cons

The scheme is reliant on both the acquisition of an adjoining property, and the financing financing via third party loans/grants secured by the community. The scheme also accommodates the museum facilities within the workman's hall area of the site which will require agreement of the trustees. The lease arrangements and the financial viability of this scheme must also be established through a robust feasibility study and business plan prior to application for external funding, as income is needed to pay back loans for the additional capital required.

## **Comparison of costs**

The schemes overall costs are compared below:

	Gym Retained	Hall Retained
Construction Cost	2,220,602	2,670781
Inflation / Deflation (-1.4%)	-31,088	-37391
Anticipated Construction Cost	2,189,513	2,633,390
Fees and Surveys (10%)	218,951	263,339
Construction Sub-total	2,408,465	2,896,729
Exhibition Fit-Out (inc. Fees)	983,373	983,373
General Fit-Out	50,000	50,000
Fit-Out Sub-total	1,033,373	1,033,373
Outturn Cost (Excl VAT)*	3,441,838	3,930,102

 $<sup>\</sup>ensuremath{^*}$  costs do not include the acquisition costs of the adjoining building, and other transitional costs.

# **Comparison of Accommodation**

	Existing Museums	Gymnasium Retained Scheme	Hall Retained	Difference Between Gym Scheme and Hall Scheme
USE	Area (m²)	Area (m²)	Area (m²)	Area (m²)
Retail	32	123	128.4	5.4
Exhibition / Gallery	430	605	487.1	-117.9
Flexible Use	128	51	91.1	40.1
Community Use	78	399	511.1	112.1
Offices	60	148	195	47
Museum Storage	60	158	245	87
Toilets	20	44	56.8	12.8
Circulation	n/a	287	338.4	51
Roof Terrace & Garden	n/a	128	121.4	-2.6
TOTAL	808	1943	2174.4	231.4

## THE WAY FORWARD

## Milestones to successful project delivery

The delivery of this project in a timely manner is reliant on key dates being achieved. It is possible for the new facilities to be operational as early as the summer of 2012.

In order to achieve the above programme there are a number of key decisions that need to be made. The appointment of an exhibition design team needs to be made concurrently with the appointment of the building refurbishment team. This is to allow the museum exhibition design to be sufficiently developed and detailed to allow for an integrated design approach.

In addition, the procurement route for the appointment of both contractors and professional consultants needs to be fully established to ensure the correct processes are followed.

The option which retains the Main Hall is reliant on both external funding, and the acquisition of property not owned by NHDC, and as such these factors could add to the timescale.

February 2010	Decision to proceed
April 2010	Appointment of Design Team (assumed council procurement rules will not require an OJEU route)
July 2010	Design development and Planning permission application (RIBA stage D)
October 2010	Working drawings completed
November 2010	Tender documents produced
December 2010	OJEU notice for main contract works
January 2011	Evaluation of expressions of interest
February 2011	Tender main contract
March 2011	Start on site – main contract works
January 2012	Exhibition fitout – start
March 2012	Completion – main contract works
April 2011	Exhibition fitout completed
May 2012	Final fit-out and object install
July 2012	Public opening

## **CONCLUSIONS**

The Town Hall building is a good size and location to allow a museum to be developed on the site. The building is generally sound in condition and able to be adapted for this use.

The report identifies two appropriate spatial arrangements, which will create an exciting new museum facility, whilst consolidating existing provision into one venue. Both schemes maintain a valued community provision as part of the scheme.

This shows that the overall concept of a museum on the Hitchin Town Hall site is both physically and economically feasible.

Hitchin Town Hall – Museum Feasibility Study: Report to Council

**Appendices** 

**Cost Report** 





	HITCHIN TOWN HALL
	FEASIBILITY
	COST ESTIMATE NR.1
	October 2009

#### **HITCHIN TOWN HALL**

#### **FEASIBILITY COST REPORT NR.1**

### CONTENTS

1.00	INTRODU	JCTION
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- 2.00 INFORMATION & ASSUMPTIONS
- 3.00 EXCLUSIONS
- 4.00 FLOOR AREAS
- 5.00 COSTS

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#### 1.00 INTRODUCTION

.01 Appleyard & Trew LLP (A&T) were commissioned to provide high level cost advice on design proposals prepared by Buttress Fuller Alsop Williams (BFAW).

- .02 The scheme involves the alteration and refurbishment of the existing Hitchin Town Hall to change use and become a Museum.
- .03 Feasibility costs are provided for the preferred option and for the purpose of this report it has been assumed that construction works would commence in November 2010 with a construction period of 52 weeks.
- .04 The estimated 'out-turn cost' (excl VAT) is £3,441,838 and the estimated 'construction cost' (excl VAT) is £2,220,602. A breakdown of these figures is included in this report.

#### 2.00 INFORMATION & ASSUMPTIONS

- .01 The budget costs are based upon the following information:
  - a) BFAW drawings:

Existing Basement Plan
Existing Ground Floor Plan
Existing First Floor Plan
Existing Second Floor Plan
Proposed Basement Plan
Proposed Ground Floor Plan
Proposed First Floor Plan
Proposed Second Floor Plan

b) Thomasons drawings:

SK01 - New Walkway Structure SK02 - Stage infill Structure SK03 - Mezzanine Structure SK04 - Roof Terrace Structure

c) Silcock Leedham LLP:

**Engineering Services Budget Costs** 

d) RFA Design

**Exhibition Fit-Out Budget Costs** 

- .02 Construction costs are based on approximate quantities utilising current rates.
- .03 It is assumed that competitive tenders will be obtained for the proposed construction works using standard contract conditions and a single stage traditional procurement route, for the Client to take advantage of the current favourable market conditions.
- .04 Inflation/deflation has been applied to current costs up to the mid-point of the anticipated construction period, i.e. 2Q 2011; based on the BCIS 'all-in Tender Price Indices'
- .05 Within the 'out-turn' costs Professional Fees have been applied at 10% and within the 'construction' costs a Contingency has been applied at 7.5%.
- .06 Allowances totalling £50,000 have been included for General Fit-out (refer to breakdown). This budget will be subject to Client Requirements.

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#### 2.00 **INFORMATION & ASSUMPTIONS (CONTD)**

- .07 Risks - in our view the following risks exist with regard to the cost of this project:
  - Influence on scheme due to planning issues/requirements
  - Influence on scheme due to Client/End User/Stakeholders
  - Asbestos removal

#### 3.00 **EXCLUSIONS**

- .01 Allowances have been made within the overall 'out-turn' costs for items outside the construction costs however the following items are excluded
  - a) Value Added Tax
  - Asbestos removal b)
  - c) Legal Fees
  - d) Kitchen/Café Fittings
  - Community Use Furniture e)
  - Loose Furniture & Fittings f)
  - **Decanting Costs** g)
  - Conservation of Collections Costs

#### **FLOOR AREAS** 4.00

.01 The proposed floor plans would provide the following areas:

•	Retail	146 m²
•	Exhibition/Gallery	577 m²
•	Flexible Use	51 m²
•	Community Use	395 m²
•	Offices	148 m²
•	Storage	147 m²
•	Toilets	44 m²
•	Circulation	306 m <sup>2</sup>
•	Roof Terrace/Garden	128 m²

1942 m<sup>2</sup>

#### 5.00 **COSTS**

- .01 Total Out-turn Costs (refer to breakdown)
- .02 Construction Costs (refer to breakdown)
- .03 Mechanical & Electrical Engineering Services Costs (refer to breakdown)
- .04 Exhibition Fit-Out Costs (refer to breakdown)
- .05 General Fit-Out Costs (refer to breakdown)

# **Appleyard & Trew LLP**

6 October 2009

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## **Hitchin Town Hall - Preferred Option**

## 5.01 Total Out-Turn Cost Summary

1 Construction Cost		2,220,602
2 Inflation/Deflation (to 2Q 2011)	-1.40%	-31,088
Sub-total		2,189,513
3 Fees and Surveys	10.00%	218,951
Sub-total	£	2,408,465
4 Exhibition Fit-Out		983,373
5 General Fit-Out	-	50,000
Sub-total	£	1,033,373
Total Out-Turn Cost (Excl VAT)	£	3,441,838

Refer to information, assumptions and exclusions contained within the Feasibility Cost Report

# **Hitchin Town Hall - Preferred Option**

### 5.02 Construction Cost Summary

<ul> <li>Demolitions / Alterations</li> <li>Substructure</li> <li>Steelwork</li> <li>Upper Floors</li> <li>Roof</li> <li>Stairs</li> <li>External Walls</li> <li>Windows &amp; External Doors</li> <li>Internal Walls &amp; Partitions</li> <li>Internal Doors &amp; Screens</li> <li>Wall Finishes</li> <li>Floor Finishes</li> <li>Ceiling Finishes</li> <li>Decorations</li> <li>Fittings</li> <li>Sanitary Fittings</li> <li>M&amp;E Engineering Services (refer to Silcock Leedham breakdown)</li> <li>BWIC with Services</li> <li>Drainage</li> <li>External Works</li> <li>Repairs etc</li> </ul>	_	122,800 22,300 29,480 36,150 127,000 51,500 37,800 47,900 11,225 30,950 22,780 75,690 45,175 40,896 0 11,250 733,764 29,351 10,000 15,300 208,000
Sub-total	£	1,709,311
22 Preliminaries: General Scaffolding Sub-total	£	208,000 50,000 1,967,311
23 Contingency @ 7.5%		147,548
	_	
Sub-total	£	2,114,859
24 Main Contractor's O/H&P @ 5%	_	105,743
Total Construction Cost (Excl VAT)	£	2,220,602

Refer to information, assumptions and exclusions contained within the Feasibility Cost Report

HITCHIN TOWN HALL			
	£/m2 GFA	Gross Floor Area (Estimated)	Budget Cost
REMOVAL OF REDUNDANT SERVICES NEW INCOMING STAT SER	VICES		
Decommissioning and Removal of Redundant Heating Services Isolation disconnection and removal for scrap existing redundant services including boiler plant and associated distribution pipework valves and radiators throughout.	£5.00	1942	£9,710.00
Decommissioning and Removal of Redundant Water Services Isolation disconnection and removal for scrap existing redundant services including water heaters, storage tanks, distribution pipework, valves throughout.	£5.00	1942	£9,710.00
Decommissioning and Removal of Redundant Electrical Services Isolation disconnection and removal for scrap existing redundant services including containment, cabling, accessories, luminaires and switchgear.		1942	£6,200.00
New Incoming Metered Mains Cold Water Supply None allowed, assumed adequate - Load analysis check needed		1942	£0.00
New Incoming Metered Gas Supply  None allowed, assumed adequate - Load analysis check needed		1942	£0.00
New Incoming Metered Electricity Supply excluded		1942	£0.00
Enabling Works Total	£13.19	1942	£25,620.00
PUBLIC HEALTH INSTALLATION			
Sanitary Fittings WC suites, wash basins, cleaner's sinks, disabled toilet facilities	£8.00	1942	£15,536.00
<b>Disposal - Soil, Waste and Ventilation</b> Soil Waste and Vent System, Above Ground Pipework PVCu and Cast Iron.	£15.00	1942	£29,130.00
Disposal - Rainwater	£0.00	1942	£0.00
Assumed Costs Included as part of the main contract			
Water Services Hot And Cold Water Services, Mains Fed, Gas Fired Water Heater, Pipework, Insulation etc.	£15.00	1942	£29,130.00
Public Health Total	£42.19	1748.99	£73,796.00

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MECHANICAL SERVICES INSTALLATION			
Heat Source Central LPHW Gas fired condensing boiler plant with controls, stainless steel flue to atmosphere, run and standby variable temperature heating pumps, plant room pipework, insulation, valves, fittings and pressurisation unit.	£25.00	1942	£48,550.00
Gas Supply	£8.00	1942	£15,536.00
Gas distribution internally including pipework, fittings, valves etc.			
LTHW Installation Pipework distribution external from plant rooms including risers, radiators, thermal insulation etc.	£36.50	1942	£70,883.00
Cooling Installation Comfort cooling to Ground Floor Gallery, history archive and chemist display	£16.00	1942	£31,072.00
Ventilation - Mechanical Supply and Extract Local Supply and extract Heat Recovery Units, ductwork, fittings, attenuators, insulation, dampers, grilles and diffusers.	£10.00	1942	£19,420.00
Ventilation - Natural assist Local actuated louvred openings, ad-hoc actuators and windcatcher style turrets (BWIC exc)	£20.00	1942	£38,840.00
Ventilation - Local Extract Plant Local extract plant including, attenuators, ductwork, fittings, dampers, grilles and louvres etc.	£5.00	1942	£9,710.00
Toilet Ventilation Extract plant, ductwork, grilles and attenuation	£8.50	1942	£16,507.00
Testing and Commissioning Testing and commissioning of mechanical and public health installation services including operating and maintenance manuals and record drawings	£5.00	1942	£9,710.00
Dry Riser Riser including landing valve and inlet box (sprinkler installation not required)	N/R	1942	£0.00
Building Energy Management System Centralised energy management system comprising motor control centres, isolators, starters and all controls, outstations, riser network and monitoring, including head-end equipment and control wiring.	£15.00	1942	£29,130.00
Mechanical Services Total	£149.00	1942	£289,358.00

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£159.62 £364.01 N/R	<b>1942 1942</b> 1942	£309,990.10 £698,764.10 £35,000.00
£364.01	1942	£698,764.10
£364.01	1942	£698,764.10
£159.62	1942	£309,990.10
۲۱.۵۵	1342	42, <del>3</del> 13.00
£1 50	1942	£2,913.00
£1.25	1942	£2,427.50
£2.25	1942	£4,369.50
		, ,-
£3.00	1942	£5,826.00
~1.70	10-72	20,227.00
£4.75	1942	£9,224.50
213.30	1942	230, 101.00
£15 50	19/12	£30,101.00
£5.55	1452	£8,058.60
£11.00	1452	£15,972.00
£2.5U	1942	£4,855.00
£2 50	10/12	\$4.955.00
£20.00	1942	£38,840.00
20.73	1342	213,100.30
£6.75	10//2	£13,108.50
£7.75	1942	£15,050.50
£55.00	1942	£106,810.00
£14.50	1942	£28,159.00
04:-5		
£12.50	1942	£24,275.00
	£14.50  £55.00  £7.75  £6.75  £20.00  £11.00  £15.55  £15.50  £3.00	£14.50 1942  £55.00 1942  £7.75 1942  £6.75 1942  £20.00 1942  £2.50 1942  £11.00 1452  £15.55 1452  £15.50 1942  £2.25 1942  £2.25 1942

EXCLUSIONS		
Inflation beyond first quarter 2010		
External Works including statutory authority sub station or upgrades to		
local distribution network		
Construction managers fees, site establishment and attendances		
Professional and prescribed fees		
Contingencies and design reserve		
Below slab drainage		
Specialist air treatment, power and fire suppression installations to		
computer rooms etc		
I.T. Hardware and Software		
Uninterruptible Power Installations and associated generator interfaces		
and control wiring		
Hand dryers, drinking fountains, macerators		
Hand held fire-fighting equipment		
Tax allowances		
Value Added Tax		
Builders work In Connection		
Asbestos Removal		
Rainwater Pipework and Guttering		
Contract Preliminaries		
Audio/Visual Equipment and Installation		
Sub-metering of mechanical and electrcal services to lettable spaces		
All works associated with electronic check out system		
Wireless Data Network		

# **Exhibition Fit-out Capital Cost Estimates (provisional)**

Description	Component breakdown	Est. cost (£)	Totals (£)
GROUND FLOOR: MAIN DISPLAY AREA (280.5 sqm @ £1,350 psm)	42 metres wall display cases @ 2.5K per metre 11 metres free-standing cases @ 3.5K pm 4 metres f/s full-height display cases @ 4K pm 11 metres desk display cases @ £2K per metre 1 NR 1500mm circular display case @ £8,500 Glazed display drawers (in case plinths) Theatrical reconstructions + model-making 6 NR interactive displays @ 7.5k Audio-visual + computer displays: equipment Audio-visual + computer displays: programmes Interpretive graphics Signage + site orientation graphics Exhibit mounting Display lighting Seating	105,000 38,500 16,000 22,000 8,500 7,500 32,500 45,000 25,000 25,000 8,500 5,500 7,175 30,000 2,500	378,675
GROUND FLOOR: PICTURE GALLERY (71.2 sqm @ £550 psm)	7 metres high-spec desk display cases @ 2.5K Demountable + flexible panel display system Interpretive graphics Display lighting Seating	17,500 11,500 1,660 7,500 1,000	39,160
GROUND FLOOR: TEMPORARY EXHIBITIONS (50.9 sqm @ £750 psm)	4 NR demountable display cases @ 3.5K Demountable + flexible panel display system Interpretive graphics Display lighting Seating	14,000 14,000 1,675 7,500 1,000	38,175
FIRST FLOOR GALLERIES (250.5 sqm @ £1,350 psm)	15 metres wall display cases @ 2.5K per metre 20 metres free-standing cases @ 3.5K pm 10 metres desk display cases @ £2K per metre 1 NR 2000mm sq display case @ £7,000 Glazed display drawers (in case plinths) 24 metres angled balustrade displays @ 0.5K Theatrical reconstructions (Chemist's Shop) Model-making 6 NR interactive displays @ 7.5k Audio-visual + computer displays: equipment Audio-visual + computer displays: programmes Interpretive graphics Signage + site orientation graphics Exhibit mounting	37,500 70,000 20,000 7,000 5,000 12,000 25,000 19,675 45,000 20,000 20,000 8,500 5,500 5,500	

 Display lighting Seating
 35,000 2,500

 Seating
 338,175

 SUB-TOTAL
 794,185

 Design fee @ approx.12.5% (including graphics)
 99,373

 Contingency @ approx. 10%
 90,000

TOTAL 983,558

RFA Design 2

## **Hitchin Town Hall - Preferred Option**

### 5.05 General Fit-Out Costs

	Total General Fit-Out Costs	£	50,000.00
Office Furniture		_	10,000.00
Community Use Furniture			excl
Kitchen / Café Fit-Out			excl
Storage Shelving / Cupboards			15,000.00
Shop Fittings / Reception Desk			25,000.00

Hitchin Town Hall – Museum Feasibility Study: Report to Council

Risk register

#### **HAZARD AND RISK REGISTER**

buttressfulleralsop williams · architects

PROJECT HITCHIN TOWN HALL PROJECT NO 7037

CLIENT NORTH HERTFORDSHIRE DISTRICT COUNCIL ISSUE DATE 18-Sep-09

DESIGN TEAM Architect: Buttress Fuller Alsop Williams CDM-Coordinator: Buttress Fuller Alsop Williams

Structural Engineer: Thomasons Landscape Architect: none
M+E Engineer: Silcock Leedham Acoustic Engineer: none
Quantity Surveyor: Appleyard and Trew Other: none

Ref no	Date	Feature, element, structure, process or activity	Hazards or hazardous activity identified	Measures taken to reduce or eliminate hazards by Designers	Residual issues, hazards or risks	Control measures required	Method of communication of residual risks	Action by	Date closed out
Genera	/ Existin	g conditions							
Constru	ıction								
	22-Sep-09	Existing asbestos in building	Disturbance of asbestos	Type 3 asbestos survey to be carried out prior to refurbishment	Unknown (dependant on survey results)	Controlled removal of all identified asbestos as part of refurbishment works	Survey report and asbestos register	NHDC	
	22-Sep-09	Existing Lead Paints	Inhilation of lead paint residues	Careful redecoration of all potentially contaminated surfaces	Lead paints would still remain in situ	Method statements for surface preparation required	Hazzard risk register incorporated into feasibility report	NC	22-Sep-09
	22-Sep-09	Limited External Space	Limited external compound area	consideration of good construction access as part of design development	Limited external compound area	Good onsite co-ordination of materials and waste	Hazzard risk register incorporated into feasibility report	NC	22-Sep-09
Use									
	22-Sep-09	Entrance Location	Reduced pavement formed by introduction of ramped access	Entrance moved	Busy road	None	Hazzard risk register incorporated into feasibility report	NC	22-Sep-09
	22-Sep-09	Complex fire strategy	Fire risk	Improved zoning of building and integrated fire detection sysytem	Reduced fire risk	Robust Fire Risk Assessment	Hazzard risk register incorporated into feasibility report	NC	22-Sep-09
Mainter	nance								
	22-Sep-09	High level windows	poor maintenance & cleening access	Insertion of mezzanine - better access internally	High level windows retained	maintenance required	Hazzard risk register incorporated into feasibility report	NC	22-Sep-09
	22-Sep-09	Poor drains to site	Blockages and poor sanitary conditions.	identification of issue	Poor drains to site	detaild drainage survey and appropriate design	Hazzard risk register incorporated into feasibility report	NC	22-Sep-09

Ref no	Date	Feature, element, structure, process or activity	Hazards or hazardous activity identified	Measures taken to reduce or eliminate hazards by Designers	Residual issues, hazards or risks	Control measures required	Method of communication of residual risks	Action by	Date closed out
Archite	ctural Iss	ues							
Constru	ıction								
	22-Sep-09	Tanking of basement		Trial holes to be undertaken to establish foundation construction & appropriate tanking detailing.	Work within confined area	Adequate methods of work	Hazzard risk register incorporated into feasibility report	NC	22-Sep-09
Use									
USE	22-Sep-09	Bin Location	Bins moved close to new cafe - adjacent to side road with limited pavement.	Fenced and gated bin store	none	none	n/a	NC	22-Sep-09
	22-Sep-09	Shared use of new entrance passage	security / fire escape / waste disposal issues	early identification of issues	security / fire escape / waste disposal issues	Detailed understanding of use by all concerned.	Hazzard risk register incorporated into feasibility report	NC	22-Sep-09
Mainter	ance								
Mairitoi	30-Sep-09	none							
Structu	ral Issues	3							
Constru	ıction								
	22-Sep-09	Structural Insertions	large insertions	safe methods of construction discussed	issues remain - although reduced	method statedments & details required for all insertions	Further detils in scheme design & Identification in TSHSP	JH	25/09/2009
	29-Sep-09	Link corridor	Pre-constructed unit to be craned into position from rear of building	Structure will have designed lifting points	None providing contractor is competent for this type of erection.	Detailed method statement required.	Risk assessment will be included on structural drawings	JH	29/09/2009
	29-Sep-09	Roof garden	Lifting in pre-cast concrete units	Unit widths not to exceed 1.2m to assist handling	None providing contractor is competent for this type of erection.	Detailed method statement required.	Risk assessment will be included on structural drawings	JH	29/09/2009
	29-Sep-09	Support for roof garden on existing structure	Adequacy of existing structure to support new roof	Intrusive investigations will be undertaken and design revised as necessary	None	None	n/a.	JH	29/09/2009
Use	20.0= 20	Inana							
	30-Sep-09	none							
Mainter	nance								
	30-Sep-09	None							

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Disman	tlina								
	29-Sep-09	Link Bridge	Lifting off using crane	dismantled prior to	None providing contractor is competent for this type of erection.	statement required.	Risk assessment will be included on structural drawings	JH	29/09/2009
-									
<u>'</u>									

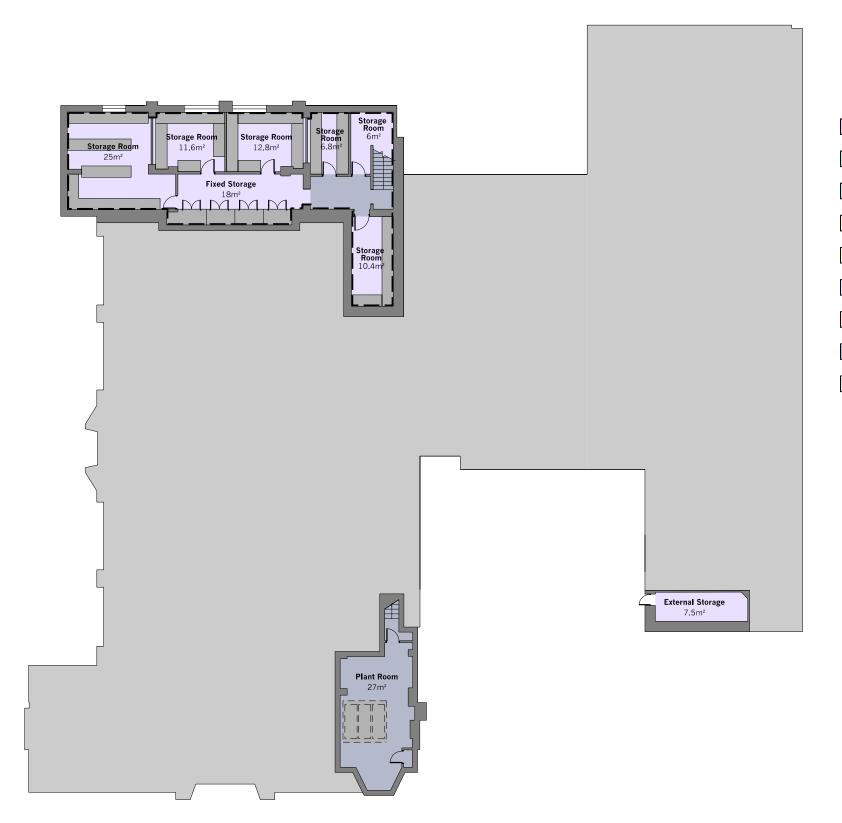
Hitchin Town Hall – Museum Feasibility Study: Report to Council

Drawings and images



View to Brand Street **Gymnasium Retained Scheme** 





	Total Floor Areas
RETAIL	123m²
EXHIBITION / GALLERY	604m²
FLEXIBLE USE	51m²
COMMUNITY USE	399m²
OFFICES	148m²
<b>■ MUSEUM STORAGE</b>	158m²
TOILETS	44m²
CIRCULATION	287m²
☐ ROOF TERRACE / GARDEN	128m²

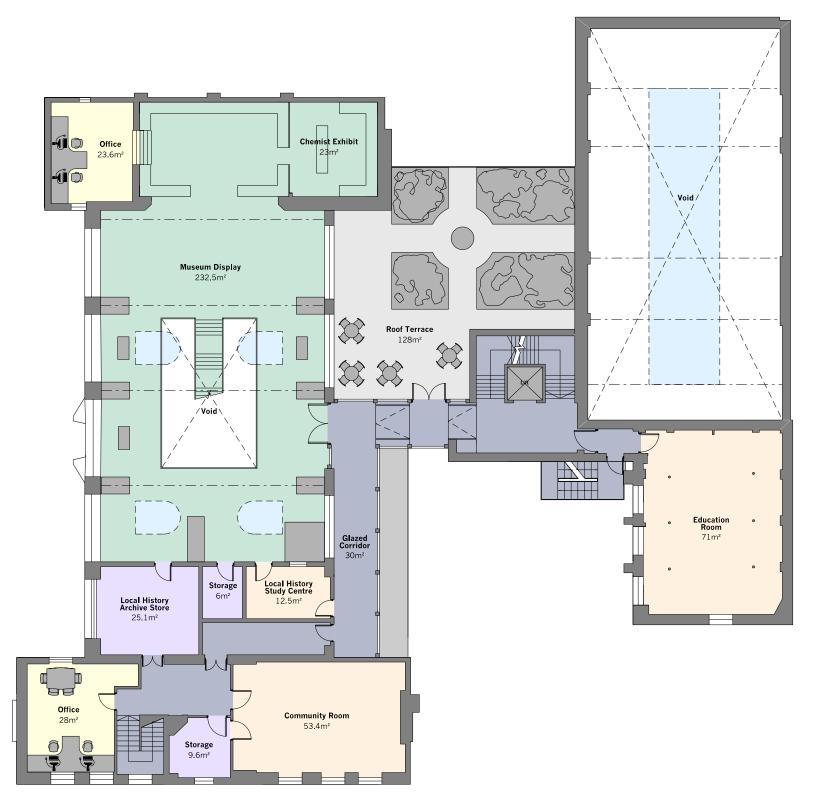
# **Community use retained:**

- Lucas Room
   Stage Lowered
   Gymnasium used as Community Hall, Ancillary Storage & Showers.
   Local History Archive and Study Centre located on

1942m<sup>2</sup> TOTAL

mezzanine

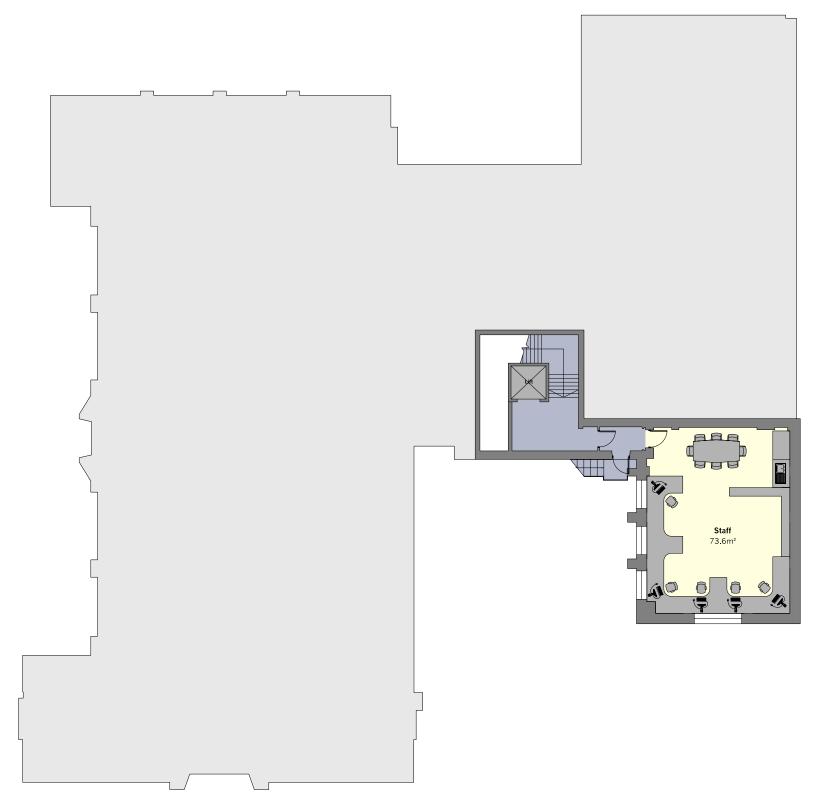




**Total Floor Areas** ■ RETAIL 123m<sup>2</sup> **EXHIBITION / GALLERY** 604m<sup>2</sup> **FLEXIBLE USE** 51m<sup>2</sup> **COMMUNITY USE** 399m<sup>2</sup> OFFICES 148m² **MUSEUM STORAGE** 158m<sup>2</sup> **TOILETS** 44m² **CIRCULATION** 287m<sup>2</sup> ROOF TERRACE / GARDEN 128m<sup>2</sup> 1942m<sup>2</sup> TOTAL

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   Gymnasium used as Community Hall, Ancillary Storage &'Showers.
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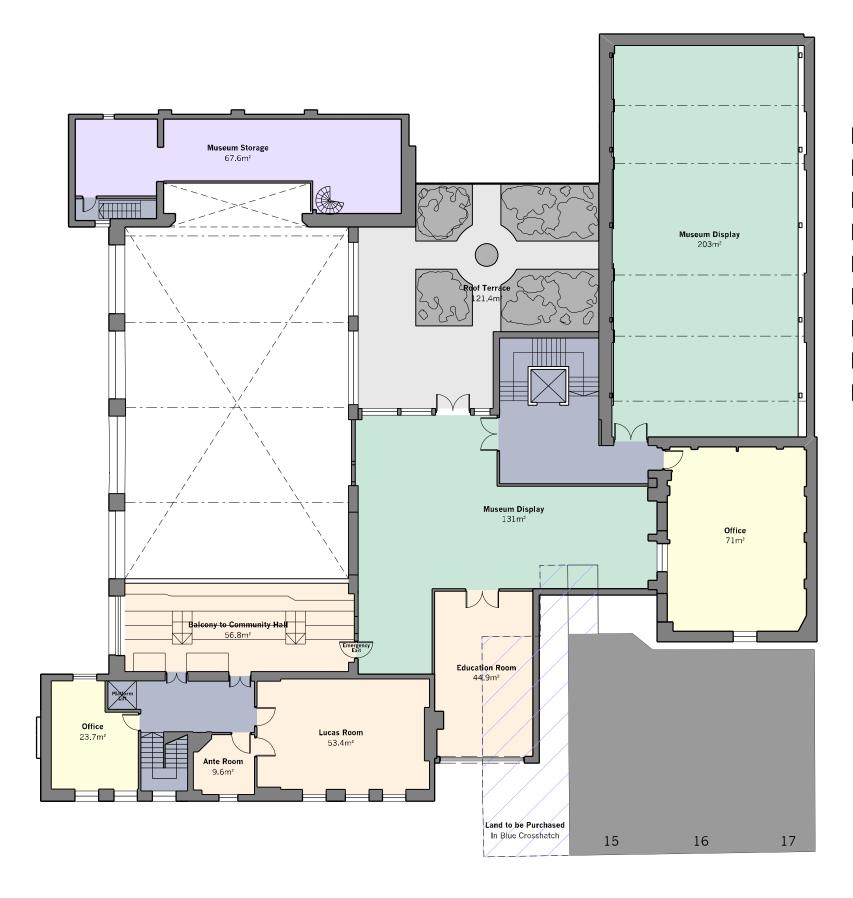
View to Brand Street Main Hall Retained Scheme



**Total Floor Areas** RETAIL 128,4m² (123m²) **EXHIBITION / GALLERY** 487.1m<sup>2</sup> (604m<sup>2</sup>) ■ FLEXIBLE USE 91.1m<sup>2</sup> (51m<sup>2</sup>) **COMMUNITY USE** 511.1m<sup>2</sup> (399m<sup>2</sup>) OFFICES 195m<sup>2</sup> (148m<sup>2</sup>) 245.1m<sup>2</sup> (158m<sup>2</sup>) **MUSEUM STORAGE TOILETS** 56.8m<sup>2</sup> (44m<sup>2</sup>) CIRCULATION 338,4m<sup>2</sup> (287m<sup>2</sup>) 121.4m<sup>2</sup> (128m<sup>2</sup>) ROOF TERRACE / GARDEN

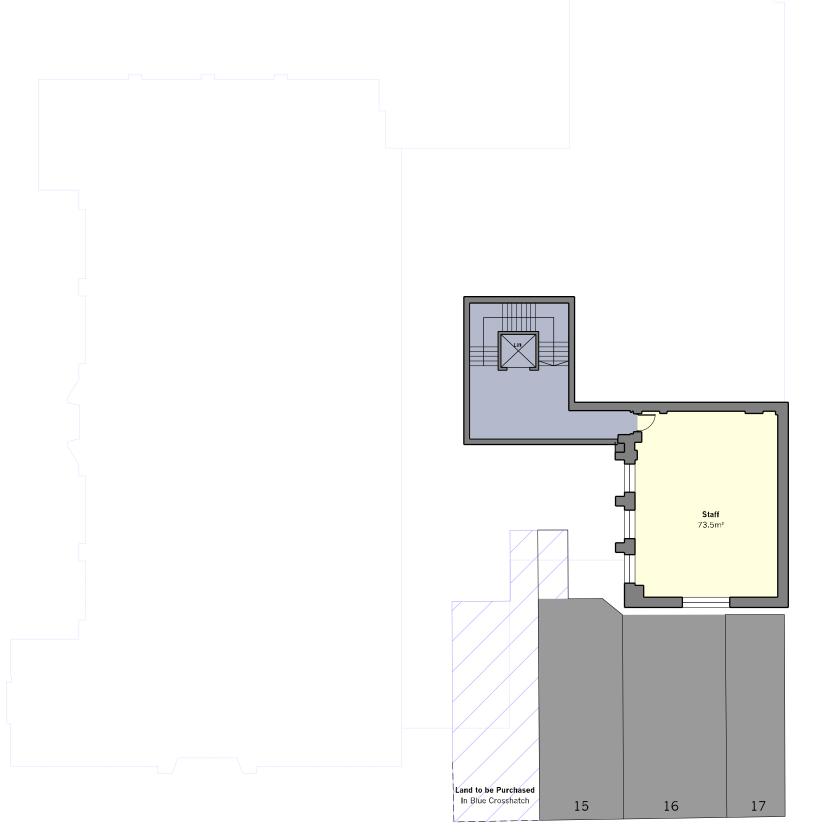
2174.4m² (1942m²) TOTAL





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TOILETS	56.8m² (44m²)
CIRCULATION	338.4m² (287m²)
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